

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549**

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2023

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 001-38937

Aterian, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

**350 Springfield Avenue, Suite 200
Summit, NJ**

(Address of principal executive offices)

83-1739858

(I.R.S. Employer
Identification Number)

07901

(Zip Code)

(347) 676-1681

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common Stock, \$0.0001 par value per share | ATER | The Nasdaq Stock Market LLC |

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark whether the Registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit such files). YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| | | | |
|-------------------------|-------------------------------------|---------------------------|-------------------------------------|
| Large accelerated filer | <input type="checkbox"/> | Accelerated filer | <input checked="" type="checkbox"/> |
| Non-accelerated filer | <input type="checkbox"/> | Smaller reporting company | <input checked="" type="checkbox"/> |
| Emerging growth company | <input checked="" type="checkbox"/> | | |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES NO

As of August 4, 2023, the registrant had 85,322,493 shares of common stock, \$0.0001 par value per share, outstanding.

Table of Contents

| | <u>Page</u> |
|---|-------------|
| PART I. | |
| Item 1. | |
| Financial Statements (Unaudited) | 3 |
| Condensed Consolidated Balance Sheets | 3 |
| Condensed Consolidated Statements of Operations | 4 |
| Condensed Consolidated Statements of Comprehensive Loss | 5 |
| Condensed Consolidated Statements of Stockholder's Equity | 6 |
| Condensed Consolidated Statements of Cash Flows | 8 |
| Notes to Unaudited Condensed Consolidated Financial Statements | 9 |
| Item 2. | |
| Management's Discussion and Analysis of Financial Condition and Results of Operations | 28 |
| Item 3. | |
| Quantitative and Qualitative Disclosures About Market Risk | 46 |
| Item 4. | |
| Controls and Procedures | 46 |
| PART II. | |
| | |
| Item 1. | |
| Legal Proceedings | 47 |
| Item 1A. | |
| Risk Factors | 47 |
| Item 2. | |
| Unregistered Sales of Equity Securities and Use of Proceeds | 50 |
| Item 3. | |
| Defaults Upon Senior Securities | 50 |
| Item 4. | |
| Mine Safety Disclosures | 50 |
| Item 5. | |
| Other Information | 50 |
| Item 6. | |
| Exhibits | 51 |
| Signatures | 52 |

CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains “forward-looking statements” within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934 (the “Exchange Act”). Many of these statements can be identified by the use of terminology such as “believes,” “expects,” “intends,” “anticipates,” “plans,” “may,” “will,” “could,” “would,” “projects,” “continues,” “estimates,” “potential,” “opportunity” or the negative versions of these terms and other similar expressions. Our actual results or experience could differ significantly from the forward-looking statements. Factors that could cause or contribute to these differences include those discussed in “Risk Factors,” in Part II, Item 1A of this Quarterly Report on Form 10-Q as well as information provided elsewhere in this Quarterly Report on Form 10-Q and our Annual Report on Form 10-K for the year ended December 31, 2022, which was filed with the Securities and Exchange Commission (the SEC) on March 16, 2023. You should carefully consider that information before you make an investment decision.

You should not place undue reliance on these types of forward-looking statements, which speak only as of the date that they were made. These forward-looking statements are based on the beliefs and assumptions of the Company’s management based on information currently available to management and should be considered in connection with any written or oral forward-looking statements that the Company may issue in the future as well as other cautionary statements the Company has made and may make. Except as required by law, the Company does not undertake any obligation to release publicly any revisions to these forward-looking statements after completion of the filing of this Quarterly Report on Form 10-Q to reflect later events or circumstances or the occurrence of unanticipated events.

The discussion of the Company’s financial condition and results of operations should be read in conjunction with the Company’s Condensed Consolidated Financial Statements and the related Notes thereto included in this Quarterly Report on Form 10-Q.

PART I—FINANCIAL INFORMATION

Item 1. Financial Statements.

ATERIAN, INC.
Condensed Consolidated Balance Sheets
(Unaudited)
(in thousands, except share and per share data)

| | December 31, 2022 | June 30, 2023 |
|---|----------------------|------------------|
| ASSETS | | |
| Current assets: | | |
| Cash | \$ 43,574 | \$ 28,867 |
| Accounts receivable, net | 4,515 | 4,782 |
| Inventory | 43,666 | 36,683 |
| Prepaid and other current assets | 8,261 | 5,326 |
| Total current assets | 100,016 | 75,658 |
| Property and equipment, net | 853 | 839 |
| Other intangibles, net | 54,757 | 12,429 |
| Other non-current assets | 813 | 543 |
| Total assets | <u>\$ 156,439</u> | <u>\$ 89,469</u> |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current Liabilities: | | |
| Credit facility | \$ 21,053 | \$ 15,748 |
| Accounts payable | 16,035 | 11,821 |
| Seller notes | 1,693 | 1,206 |
| Accrued and other current liabilities | 14,254 | 11,978 |
| Total current liabilities | 53,035 | 40,753 |
| Other liabilities | 1,452 | 1,556 |
| Total liabilities | <u>54,487</u> | <u>42,309</u> |
| Commitments and contingencies (Note 9) | | |
| Stockholders' equity: | | |
| Common stock, \$0.0001 par value, 500,000,000 shares authorized and 80,752,290 and 88,014,844 shares outstanding at December 31, 2022 and June 30, 2023, respectively | 8 | 9 |
| Additional paid-in capital | 728,339 | 733,878 |
| Accumulated deficit | (625,251) | (685,838) |
| Accumulated other comprehensive loss | (1,144) | (889) |
| Total stockholders' equity | <u>101,952</u> | <u>47,160</u> |
| Total liabilities and stockholders' equity | <u>\$ 156,439</u> | <u>\$ 89,469</u> |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

ATERIAN, INC.
Condensed Consolidated Statements of Operations
(Unaudited)
(in thousands, except share and per share data)

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|-----------------------------|--------------------|---------------------------|--------------------|
| | 2022 | 2023 | 2022 | 2023 |
| Net revenue | \$ 58,268 | \$ 35,264 | \$ 99,941 | \$ 70,143 |
| Cost of good sold | 26,917 | 20,368 | 44,982 | 36,151 |
| Gross profit | <u>31,351</u> | <u>14,896</u> | <u>54,959</u> | <u>33,992</u> |
| Operating expenses: | | | | |
| Sales and distribution | 31,866 | 20,557 | 54,840 | 40,783 |
| Research and development | 1,730 | 1,709 | 2,877 | 2,956 |
| General and administrative | 9,571 | 6,281 | 19,112 | 12,240 |
| Impairment loss on goodwill | — | — | 29,020 | — |
| Impairment loss on intangibles | — | 22,785 | — | 39,445 |
| Change in fair value of contingent earn-out liabilities | (1,691) | — | (4,466) | — |
| Total operating expenses | <u>41,476</u> | <u>51,332</u> | <u>101,383</u> | <u>95,424</u> |
| Operating loss | (10,125) | (36,436) | (46,424) | (61,432) |
| Interest expense, net | 338 | 346 | 1,138 | 717 |
| Gain on extinguishment of seller note | — | — | (2,012) | — |
| Loss on initial issuance of equity | — | — | 5,835 | — |
| Change in fair value of warrant liability | 6,014 | (2,197) | 7,893 | (1,843) |
| Other (income) expense, net | — | 176 | (25) | 229 |
| Loss before income taxes | (16,477) | (34,761) | (59,253) | (60,535) |
| Provision (benefit) for income taxes | (168) | 26 | (168) | 52 |
| Net loss | <u>\$ (16,309)</u> | <u>\$ (34,787)</u> | <u>\$ (59,085)</u> | <u>\$ (60,587)</u> |
| Net loss per share, basic and diluted | <u>\$ (0.26)</u> | <u>\$ (0.45)</u> | <u>\$ (0.94)</u> | <u>\$ (0.78)</u> |
| Weighted-average number of shares outstanding, basic and diluted | <u>63,947,069</u> | <u>77,625,304</u> | <u>62,749,520</u> | <u>77,181,388</u> |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

ATERIAN, INC.
Condensed Consolidated Statements of Comprehensive Loss
(Unaudited)
(in thousands)

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|-----------------------------|--------------------|---------------------------|--------------------|
| | 2022 | 2023 | 2022 | 2023 |
| Net loss | \$ (16,309) | \$ (34,787) | \$ (59,085) | \$ (60,587) |
| Other comprehensive loss: | | | | |
| Foreign currency translation adjustments | (431) | 126 | (602) | 255 |
| Other comprehensive loss | (431) | 126 | (602) | 255 |
| Comprehensive loss | <u>\$ (16,740)</u> | <u>\$ (34,661)</u> | <u>\$ (59,687)</u> | <u>\$ (60,332)</u> |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

ATERIAN, INC.
Condensed Consolidated Statements of Stockholders' Equity
(Unaudited)
(in thousands, except share and per share data)

Three Months Ended June 30, 2022

| | Common Stock | | Additional Paid-in Capital | Accumulated Deficit | Accumulated Other Comprehensive Loss | Total Stockholders' Equity |
|---|-------------------|-------------|----------------------------------|------------------------|---|----------------------------------|
| | Shares | Amount | | | | |
| BALANCE—April 1, 2022 | 62,348,318 | \$ 6 | \$ 669,720 | \$ (471,735) | \$ (639) | \$ 197,352 |
| Net loss | — | — | — | (16,309) | — | (16,309) |
| Issuance of shares of restricted common stock | 3,865,218 | 1 | — | — | — | 1 |
| Forfeiture of shares of restricted common stock | (8,002) | — | — | — | — | — |
| Exercise of prefunded warrants | 3,013,850 | — | 15,039 | — | — | 15,039 |
| Issuance of warrants to contractors | — | — | 1,137 | — | — | 1,137 |
| Stock-based compensation expense | — | — | 4,059 | — | — | 4,059 |
| Other comprehensive loss | — | — | — | — | (431) | (431) |
| BALANCE—June 30, 2022 | 69,219,384 | \$ 7 | \$ 689,955 | \$ (488,044) | \$ (1,070) | \$ 200,848 |

Three Months Ended June 30, 2023

| | Common Stock | | Additional Paid-in Capital | Accumulated Deficit | Accumulated Other Comprehensive Loss | Total Stockholders' Equity |
|---|-------------------|-------------|----------------------------------|------------------------|---|----------------------------------|
| | Shares | Amount | | | | |
| BALANCE—April 1, 2023 | 81,134,161 | \$ 8 | \$ 730,825 | \$ (651,051) | \$ (1,015) | \$ 78,767 |
| Net loss | — | — | — | (34,787) | — | (34,787) |
| Issuance of shares of restricted common stock | 7,422,861 | 1 | — | — | — | 1 |
| Forfeiture of shares of restricted common stock | (542,178) | — | — | — | — | — |
| Stock-based compensation expense | — | — | 3,053 | — | — | 3,053 |
| Other comprehensive income | — | — | — | — | 126 | 126 |
| BALANCE—June 30, 2023 | 88,014,844 | \$ 9 | \$ 733,878 | \$ (685,838) | \$ (889) | \$ 47,160 |

ATERIAN, INC.
Condensed Consolidated Statements of Stockholders' Equity
(Unaudited)
(in thousands, except share and per share data)

Six Months Ended June 30, 2022

| | Common Stock | | Additional Paid-in Capital | Accumulated Deficit | Accumulated Other Comprehensive Loss | Total Stockholders' Equity |
|--|--------------|--------|----------------------------------|------------------------|---|----------------------------------|
| | Shares | Amount | | | | |
| BALANCE—January 1, 2022 | 55,090,237 | \$ 5 | \$ 653,650 | \$ (428,959) | \$ (468) | \$ 224,228 |
| Net loss | — | — | — | (59,085) | — | (59,085) |
| Issuance of shares of restricted common stock | 4,020,674 | 1 | — | — | — | 1 |
| Forfeiture of shares of restricted common stock | (201,596) | — | — | — | — | — |
| Exercise of prefunded warrants | 3,013,850 | — | 15,039 | — | — | 15,039 |
| Issuance of common stock settlement of seller note | 292,887 | — | 767 | — | — | 767 |
| Issuance of common stock, net of issuance costs | 7,003,332 | 1 | 27,006 | — | — | 27,007 |
| Issuance of warrants in connection with offering | — | — | (18,982) | — | — | (18,982) |
| Loss on initial issuance of equity | — | — | 5,835 | — | — | 5,835 |
| Issuance of warrants to contractors | — | — | 1,137 | — | — | 1,137 |
| Stock-based compensation expense | — | — | 5,503 | — | — | 5,503 |
| Other comprehensive loss | — | — | — | — | (602) | (602) |
| BALANCE—June 30, 2022 | 69,219,384 | \$ 7 | \$ 689,955 | \$ (488,044) | \$ (1,070) | \$ 200,848 |

Six Months Ended June 30, 2023

| | Common Stock | | Additional Paid-in Capital | Accumulated Deficit | Accumulated Other Comprehensive Loss | Total Stockholders' Equity |
|---|--------------|--------|----------------------------------|------------------------|---|----------------------------------|
| | Shares | Amount | | | | |
| BALANCE—January 1, 2023 | 80,752,290 | \$ 8 | \$ 728,339 | \$ (625,251) | \$ (1,144) | \$ 101,952 |
| Net loss | — | — | — | (60,587) | — | (60,587) |
| Issuance of shares of restricted common stock | 8,090,965 | 1 | — | — | — | 1 |
| Forfeiture of shares of restricted common stock | (1,128,411) | — | — | — | — | — |
| Issuance of common stock | 300,000 | — | 290 | — | — | 290 |
| Stock-based compensation expense | — | — | 5,249 | — | — | 5,249 |
| Other comprehensive income | — | — | — | — | 255 | 255 |
| BALANCE—June 30, 2023 | 88,014,844 | \$ 9 | \$ 733,878 | \$ (685,838) | \$ (889) | \$ 47,160 |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

ATERIAN, INC.
Condensed Consolidated Statements of Cash Flows
(Unaudited)
(in thousands)

| | Six Months Ended June 30, | |
|---|---------------------------|------------------|
| | 2022 | 2023 |
| OPERATING ACTIVITIES: | | |
| Net loss | \$ (59,085) | \$ (60,587) |
| Adjustments to reconcile net loss to net cash used by operating activities: | | |
| Depreciation and amortization | 3,894 | 2,964 |
| Provision for sales returns | 226 | (170) |
| Amortization of deferred financing cost and debt discounts | 213 | 213 |
| Stock-based compensation | 8,913 | 5,539 |
| Gain from decrease of contingent earn-out liability fair value | (4,466) | — |
| Change in inventory provisions | — | 262 |
| Loss (gain) in connection with the change in warrant fair value | 7,893 | (1,843) |
| Gain in connection with settlement of note payable | (2,012) | — |
| Loss on initial issuance of equity | 5,835 | — |
| Impairment loss on goodwill | 29,020 | — |
| Impairment loss on intangibles | — | 39,445 |
| Allowance for doubtful accounts and other | 127 | — |
| Changes in assets and liabilities: | | |
| Accounts receivable | 3,304 | (267) |
| Inventory | (13,071) | 6,721 |
| Prepaid and other current assets | 2,108 | 2,469 |
| Accounts payable, accrued and other liabilities | (5,010) | (3,603) |
| Cash used in operating activities | (22,111) | (8,857) |
| INVESTING ACTIVITIES: | | |
| Purchase of fixed assets | (16) | (66) |
| Purchase of Step and Go assets | — | (125) |
| Cash used in investing activities | (16) | (191) |
| FINANCING ACTIVITIES: | | |
| Proceeds from equity offering, net of issuance costs | 27,007 | — |
| Repayments on note payable to Smash | (1,778) | (501) |
| Payment of Squatty Potty earn-out | (3,983) | — |
| Borrowings from MidCap credit facilities | 71,914 | 38,060 |
| Repayments for MidCap credit facilities | (70,972) | (43,572) |
| Insurance obligation payments | (719) | (534) |
| Cash provided (used) by financing activities | 21,469 | (6,547) |
| Foreign currency effect on cash, cash equivalents, and restricted cash | (602) | 255 |
| Net change in cash and restricted cash for the year | (1,260) | (15,340) |
| Cash and restricted cash at beginning of year | 38,315 | 46,629 |
| Cash and restricted cash at end of year | \$ 37,055 | \$ 31,289 |
| RECONCILIATION OF CASH AND RESTRICTED CASH: | | |
| Cash | 34,781 | 28,867 |
| Restricted Cash—Prepaid and other current assets | 2,145 | 2,293 |
| Restricted cash—Other non-current assets | 129 | 129 |
| TOTAL CASH AND RESTRICTED CASH | \$ 37,055 | \$ 31,289 |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION | | |
| Cash paid for interest | \$ 828 | \$ 1,038 |
| Cash paid for taxes | \$ 58 | \$ 80 |
| NON-CASH INVESTING AND FINANCING ACTIVITIES: | | |
| Non-cash consideration paid to contractors | \$ 1,137 | \$ 321 |
| Fair value of warrants issued in connection with equity offering | \$ 18,982 | \$ — |
| Issuance of common stock related to exercise of warrants | \$ 767 | \$ — |
| Exercise of prefunded warrants | \$ 15,039 | \$ — |

The accompanying notes are an integral part of these unaudited Condensed Consolidated Financial Statements.

1. ORGANIZATION AND DESCRIPTION OF BUSINESS

Aterian, Inc. is a technology-enabled consumer products company that builds, acquires and partners with e-commerce brands. Aterian predominantly operates through online retail channels such as Amazon and Walmart. The Company operates its owned brands, which were either incubated or purchased, selling products in multiple categories, including home and kitchen appliances, kitchenware, cooling and air quality appliances (dehumidifiers, humidifiers and air conditioners), health and beauty products and essential oils.

Headquartered in New Jersey, Aterian also maintains offices in China, Philippines, and Poland.

Liquidity and Going Concern

As an emerging growth company in the early commercialization stage of its lifecycle, we are subject to inherent risks and uncertainties associated with the development of our enterprise. In this regard, substantially all of our efforts to date have been devoted to the development and sale of our products in the marketplace, which includes our investment in organic growth at the expense of short-term profitability, our investment in incremental growth through mergers & acquisitions (“M&A strategy”), our recruitment of management and technical staff, and raising capital to fund the development of our enterprise. As a result of these efforts, we have incurred significant losses and negative cash flows from operations since our inception and expect to continue to incur such losses and negative cash flows for the foreseeable future until such time that we reach a scale of profitability to sustain our operations. We have also experienced declining revenues due to macroeconomic factors, including increased interest rates and reduced consumer discretionary spending, and other factors, and we intend to focus our efforts on a more limited number of products. In addition, our recent financial performance has been adversely impacted by inflationary pressures and reduced consumer spending.

In order to execute our growth strategy, we have historically relied on outside capital through the issuance of equity, debt, and borrowings under financing arrangements (collectively “outside capital”) to fund our cost structure, and we expect to continue to rely on outside capital for the foreseeable future, specifically for our M&A strategy. While we believe we will eventually reach a scale of profitability to sustain our operations, there can be no assurance we will be able to achieve such profitability or do so in a manner that does not require our continued reliance on outside capital. Moreover, while we have historically been successful in raising outside capital, there can be no assurance we will be able to continue to obtain outside capital in the future or do so on terms that are acceptable to us.

As of the date the accompanying Condensed Consolidated Financial Statements were issued (the “issuance date”), we evaluated the significance of the following adverse financial conditions in accordance with Accounting Standard Codification 205-40, Going Concern:

- Since our inception, we have incurred significant losses and used cash flows from operations to fund our enterprise. In this regard, during the six months ended June 30, 2023, we incurred a net loss of \$60.6 million and used net cash flows in our operations of \$8.9 million. In addition, as of June 30, 2023, we had unrestricted cash and cash equivalents of \$28.9 million available to fund our operations and an accumulated deficit of \$685.8 million. Our revenue of \$70.1 million for the six months ended June 30, 2023 declined from \$99.9 million for the six months ended June 30, 2022.
- We are required to remain in compliance with certain financial covenants required by the MidCap Credit facility (See Note 6, Credit Facility, Term Loans and Warrants). We were in compliance with these financial covenants as of June 30, 2023, and expect to remain in compliance through at least June 30, 2024. However, with our short history of forecasting our business during the COVID-19 global pandemic, the current record global inflation and related global supply chain disruptions, we can provide no assurances that we will remain in compliance with our financial covenants. Further, absent of our ability to generate cash inflows from our operations or secure additional outside capital, we may be unable to remain in compliance with these financial covenants. In the event we are unable to remain in compliance with these financial covenants (or other non-financial covenants required by the MidCap Credit Facility), and we are unable to secure a waiver or forbearance, MidCap may, at its discretion, exercise any and all of its existing rights and remedies, which may include, among others, accelerating repayment of the outstanding borrowings and/or asserting its rights in the assets securing the loan.
- As of the issuance date, we have no firm commitments to secure additional outside capital from lenders or investors. While we expect to continue to explore raising additional outside capital, specifically to fund our M&A strategy, there can be no assurance we will be able obtain capital or do so on terms that are acceptable to us. Accordingly, absent our ability to generate cash inflows from our operations and/or secure additional outside capital in the near term, we may be unable to meet our obligations as they become due over the next twelve months beyond the issuance date.
- The Company's plan is to continue to closely monitor our operating forecast, to pursue our M&A strategy, to pursue additional sources of outside capital on terms that are acceptable to us, and to secure a waiver or forbearance from MidCap if we are unable to remain in compliance with one or more of the covenants required by the MidCap Credit Facility. Further, the Company intends

to rationalize down a number of SKUs that are either not profitable or not core to the Company's strategy. If some or all of our plans prove unsuccessful, we may need to implement short-term changes to our operating plan, including but not limited to delaying expenditures, reducing investments in new products, delaying the development of our software, or reducing our sale and distribution infrastructure. We may also need to seek long-term strategic alternatives, such as a significant curtailment of our operations, a sale of certain of our assets, a divestiture of certain product lines, a sale of the entire enterprise to strategic or financial investors, and/or allow our enterprise to become insolvent.

These uncertainties raise substantial doubt about our ability to continue as a going concern. The accompanying Condensed Consolidated Financial Statements have been prepared on the basis that we will continue to operate as a going concern, which contemplates that we will be able to realize assets and settle liabilities and commitments in the normal course of business for the foreseeable future. Accordingly, the accompanying Condensed Consolidated Financial Statements do not include any adjustments that may result from the outcome of these uncertainties.

On April 24, 2023, we received a letter from the Listing Qualifications Staff of The Nasdaq Stock Market LLC ("Nasdaq") indicating that, based upon the closing bid price of our common stock for the last 30 consecutive business days, the Company is not currently in compliance with the requirement to maintain a minimum bid price of \$1.00 per share for continued listing on The Nasdaq Capital Market, as set forth in Nasdaq Listing Rule 5550(a)(2) (the "Bid Price Notice"). The Bid Price Notice has no immediate effect on the continued listing status of our common stock on The Nasdaq Capital Market, and, therefore, our listing remains fully effective.

In the future, if our common stock remains below the continued listing standard of \$1.00 per share or otherwise fails to satisfy any of the Nasdaq continued listing requirements, and if we are unable to cure such deficiency during any subsequent cure period, our common stock could be delisted from the Nasdaq. If our common stock ultimately were to be delisted for any reason, we could face a number of significant material adverse consequences, including limited availability of market quotations for our common stock; limited news and analyst coverage; decreased ability to obtain additional financing or failure to comply with the terms of our agreement with our current lender; limited liquidity for our stockholders due to thin trading; and the potential loss of confidence by investors, employees and other third parties who we do business with.

On May 9, 2023, the Company announced a plan to reduce expenses by implementing a reduction in its current workforce impacting approximately 50 employees and 15 contractors, primarily in the Philippines. The Company recognized restructuring charges in connection with the workforce reduction plan, primarily from severance of \$0.5 million, retention bonus settlement of \$0.4 million, and system contract terminations of \$0.3 million.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation—The Condensed Consolidated Financial Statements and accompanying notes have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Unaudited Interim Financial Information—The accompanying interim Condensed Consolidated Financial Statements are unaudited and have been prepared on the same basis as the audited financial statements and, in the opinion of management, reflect all adjustments necessary for the fair presentation of the Company's financial position as of June 30, 2023 and the results of its operations and its cash flows for the periods ended June 30, 2023 and 2022. The financial data and other information disclosed in these notes related to the three and six months ended June 30, 2023 and 2022 are also unaudited. The results for the three and six months ended June 30, 2023 are not necessarily indicative of results to be expected for the year ending December 31, 2023, any other interim periods or any future year or period.

Use of Estimates—Preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period covered by the financial statements and accompanying notes. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, and makes adjustments when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ from those estimates.

Principles of Consolidation—The Condensed Consolidated Financial Statements include the accounts of the Company and its wholly-owned subsidiaries. All intercompany balances and transactions have been eliminated in consolidation.

Restricted Cash—As of December 31, 2022, the Company has classified the following as restricted cash: \$0.1 million related to its Chinese subsidiary within "Other Non-current Assets" on the Consolidated Balance Sheets, \$2.0 million related to a letter of credit and \$0.9 million for cash sweeps account related to the Midcap Credit Facility within "Prepaid and Other Current Assets" on the Consolidated Balance Sheets.

As of June 30, 2023, the Company has classified the following as restricted cash: \$0.1 million related to its Chinese subsidiary within "Other Non-current Assets" on the Condensed Consolidated Balance Sheets, \$2.0 million related to a letter of credit and \$0.3 million

for cash sweeps account related to the Midcap Credit Facility within "Prepaid and Other Current Assets" on the Condensed Consolidated Balance Sheets.

Inventory and Cost of Goods Sold—The Company's inventory consists almost entirely of finished goods. The Company currently records inventory on its balance sheet on a first-in first-out basis, or net realizable value, if it is below the Company's recorded cost. The Company's costs include the amounts it pays manufacturers for product, tariffs and duties associated with transporting product across national borders, and freight costs associated with transporting the product from its manufacturers to its warehouses, as applicable. The valuation of our inventory requires us to make judgments, based on available information such as historical data, about the likely method of disposition, such as through sales to individual customers or liquidations, and expected recoverable values of each disposition category. These assumptions about future disposition of inventory are inherently uncertain and changes in our estimates and assumptions may cause us to realize material write-downs in the future.

The "Cost of goods sold" line item in the Condensed Consolidated Statements of Operations consists of the book value of inventory sold to customers during the reporting period. When circumstances dictate that the Company use net realizable value as the basis for recording inventory, it bases its estimates on expected future selling prices less expected disposal costs.

Accounts Receivable—Accounts receivable are stated at historical cost less allowance for doubtful accounts. On a periodic basis, management evaluates its accounts receivable and determines whether to provide an allowance or if any accounts should be written off based on a past history of write-offs, collections and current credit conditions. A receivable is considered past due if the Company has not received payments based on agreed-upon terms. The Company generally does not require any security or collateral to support its receivables. The Company performs ongoing evaluations of its customers and maintains an allowance for bad and doubtful receivables. As of December 31, 2022 and June 30, 2023, the Company had an allowance for doubtful accounts of \$0.4 million.

Revenue Recognition—The Company accounts for revenue in accordance with Financial Accounting Standards Board ("FASB") Accounting Standard Codification ("ASC") Topic 606, Revenue from Contracts with Customers ("ASC Topic 606"). The Company derives its revenue from the sale of consumer products. The Company sells its products directly to consumers through online retail channels and through wholesale channels.

For direct-to-consumer sales, the Company considers customer order confirmations to be a contract with the customer. Customer confirmations are executed at the time an order is placed through third-party online channels. For wholesale sales, the Company considers the customer purchase order to be the contract.

For all of the Company's sales and distribution channels, revenue is recognized when control of the product is transferred to the customer (i.e., when the Company's performance obligation is satisfied), which typically occurs at shipment date. As a result, the Company has a present and unconditional right to payment and record the amount due from the customer in accounts receivable.

Revenue from consumer product sales is recorded at the net sales price (transaction price), which includes an estimate of future returns based on historical return rates. There is judgment in utilizing historical trends for estimating future returns. The Company's refund liability for sales returns was \$0.6 million at December 31, 2022 and \$0.5 million at June 30, 2023, which is included in accrued liabilities and represents the expected value of the refund that will be due to its customers.

The Company evaluated principal versus agent considerations to determine whether it is appropriate to record platform fees paid to Amazon as an expense or as a reduction of revenue. Platform fees are recorded as sales and distribution expenses and are not recorded as a reduction of revenue because it owns and controls all the goods before they are transferred to the customer. The Company can, at any time, direct Amazon, similarly, other third-party logistics providers ("Logistics Providers"), to return the Company's inventory to any location specified by the Company. It is the Company's responsibility to make customers whole following any returns made by customers directly to Logistic Providers and the Company retains the back-end inventory risk. Further, the Company is subject to credit risk (i.e., credit card charge backs), establishes prices of its products, can determine who fulfills the goods to the customer (Amazon or the Company) and can limit quantities or stop selling the goods at any time. Based on these considerations, the Company is the principal in this arrangement.

Net Revenue by Category. The following table sets forth the Company's net revenue disaggregated by sales channel and geographic region based on the billing addresses of its customers:

| | Three Months Ended June 30, 2022 | | |
|--------------------------|---|------------------------|------------------|
| | (in thousands) | | |
| | Direct | Wholesale/Other | Total |
| North America | \$ 56,947 | \$ 256 | \$ 57,203 |
| Other | 1,065 | — | 1,065 |
| Total net revenue | \$ 58,012 | \$ 256 | \$ 58,268 |

| | Three Months Ended June 30, 2023 | | |
|--------------------------|---|------------------------|------------------|
| | (in thousands) | | |
| | Direct | Wholesale/Other | Total |
| North America | \$ 33,175 | \$ 796 | \$ 33,971 |
| Other | 1,293 | — | 1,293 |
| Total net revenue | \$ 34,468 | \$ 796 | \$ 35,264 |

| | Six Months Ended June 30, 2022 | | |
|--------------------------|---------------------------------------|------------------------|------------------|
| | (in thousands) | | |
| | Direct | Wholesale/Other | Total |
| North America | \$ 95,580 | \$ 1,884 | \$ 97,464 |
| Other | 2,477 | — | 2,477 |
| Total net revenue | \$ 98,057 | \$ 1,884 | \$ 99,941 |

| | Six Months Ended June 30, 2023 | | |
|--------------------------|---------------------------------------|------------------------|------------------|
| | (in thousands) | | |
| | Direct | Wholesale/Other | Total |
| North America | \$ 65,137 | \$ 2,312 | \$ 67,449 |
| Other | 2,694 | — | 2,694 |
| Total net revenue | \$ 67,831 | \$ 2,312 | \$ 70,143 |

Net Revenue by Product Categories. The following table sets forth the Company's net revenue disaggregated by product categories for the three and six months ended June 30, 2023 and 2022:

| | Three Months Ended June 30, | |
|--|------------------------------------|------------------|
| | 2022 | 2023 |
| | (in thousands) | |
| Heating, cooling and air quality | \$ 23,729 | \$ 8,394 |
| Kitchen appliances | 8,484 | 6,277 |
| Health and beauty | 3,901 | 3,834 |
| Cookware, kitchen tools and gadgets | 4,245 | 2,287 |
| Home office | 3,324 | 2,627 |
| Housewares | 8,144 | 6,931 |
| Essential oils and related accessories | 5,759 | 4,263 |
| Other | 682 | 651 |
| Total net revenue | \$ 58,268 | \$ 35,264 |

| | Six Months Ended June 30, | |
|--|----------------------------------|------------------|
| | 2022 | 2023 |
| | (in thousands) | |
| Heating, cooling and air quality | \$ 29,656 | \$ 13,742 |
| Kitchen appliances | 16,934 | 12,648 |
| Health and beauty | 8,791 | 8,691 |
| Personal protective equipment | 1,050 | 549 |
| Cookware, kitchen tools and gadgets | 9,101 | 5,907 |
| Home office | 7,032 | 5,294 |
| Housewares | 14,690 | 13,140 |
| Essential oils and related accessories | 10,841 | 8,851 |
| Other | 1,846 | 1,321 |
| Total net revenue | \$ 99,941 | \$ 70,143 |

Intangibles—We review long-lived assets for impairment when performance expectations, events, or changes in circumstances indicate that the asset's carrying value may not be recoverable. The evaluation is performed at the lowest level of identifiable cash flows by comparing the carrying value of the asset group to the undiscounted cash flows. If the evaluation indicates that the carrying amount of the assets may not be recoverable, any potential impairment is measured based upon the fair value of the related asset or asset group as determined by an appropriate market appraisal or other valuation technique.

On March 20, 2023, the Company made certain leadership changes in our essential oil business resulting in a change in strategy and outlook for the business which will result in a reduced portfolio offering. This reduction in the portfolio will be impactful to our essential oil business's future revenues and profitability and as a result the Company made revisions to our internal forecasts. The Company concluded that this change was an interim triggering event for the three months ending March 31, 2023 indicating the carrying value of our essential oil business's long-lived assets including trademarks may not be recoverable. Accordingly, the Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-live trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$16.7 million during the three months ending March 31, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

During the three months ended June 30, 2023, the Company had a substantial decrease in its market capitalization, primarily relating to a decrease in share price. Further, the Company continues to see reduced net revenues across its portfolio due to the current macroeconomic environment reducing demand for consumer discretionary goods. Finally, during the three months ending June 30, 2023, the Company implemented a strategy of rationalizing certain less profitable products and reducing its product offering, specifically related to its kitchen appliance products. As a result of this rationalization, along with the reduced demand for its products, the Company has made certain revisions to its internal forecasts for its Paper business and Kitchen appliance business. The Company concluded that these factors were an interim triggering event for the three months ending June 30, 2023 indicating the carrying value of our Paper and Kitchen appliance business's long-lived assets, including trademarks, may not be recoverable. Accordingly, the Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-live trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$22.8 million for the Paper business and Kitchen appliance business during the three months ending June 30, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

Fair Value of Financial Instruments—The Company's financial instruments, including net accounts receivable, accounts payable, and accrued and other current liabilities are carried at historical cost. At June 30, 2023, the carrying amounts of these instruments approximated their fair values because of their short-term nature. The Company's credit facility is carried at amortized cost at December 31, 2022 and June 30, 2023 and the carrying amount approximates fair value as the stated interest rate approximates market rates currently available to the Company. The Company considers the inputs utilized to determine the fair value of the borrowings to be Level 2 inputs.

The fair value of the Prefunded Warrants (as defined in the “Securities Purchase Agreement and Warrants” section of this Quarterly Report) and stock purchase warrants issued in connection with the Company’s common stock offering on March 1, 2022 were measured using the Black-Scholes model. Due to the complexity of the warrants issued, the Company uses an outside expert to assist in providing the mark-to-market fair valuation of the liabilities over the reporting periods in which the original agreement was in effect. Inputs used to determine the estimated fair value of the warrant liabilities include the fair value of the underlying stock at the valuation date, the term of the warrants, and the expected volatility of the underlying stock. The significant unobservable input used in the fair value measurement of the warrant liabilities is the estimated term of the warrants. Upon the issuance of the Prefunded Warrants and stock purchase warrants, the Company evaluated the terms of each warrant to determine the appropriate accounting and classification pursuant to FASB ASC Topic 480, *Distinguishing Liabilities from Equity (“ASC 480”)*, and FASB Accounting Standards Codification Topic 815, *Derivatives and Hedging (“ASC 815”)*. Based on the Company’s evaluation and due to certain terms in the warrant agreements, it concluded the Prefunded Warrants, and the stock purchase warrants should be classified as liability with subsequent remeasurement as long as such warrants continue to be classified as liabilities.

The fair value of the contingent consideration related to business combinations is estimated using a probability-adjusted discounted cash flow model. These fair value measurements are based on significant inputs not observable in the market. The key internally developed assumptions used in these models are discount rates and the probabilities assigned to the milestones to be achieved. The company remeasures the fair value of the contingent consideration at each reporting period, and any changes in fair value resulting from either the passage of time or events occurring after the acquisition date, such as changes in discount rates, or in the expectations of achieving the performance targets, are recorded within “change in fair value of contingent earn-out liabilities” on the statement of operations.

Assets and liabilities recorded at fair value on a recurring basis in the Condensed Consolidated Balance Sheets are categorized based upon the level of judgment associated with the inputs used to measure their fair values. Fair value is defined as the exchange price that would be received for an asset or an exit price that would be paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. The authoritative guidance on fair value measurements establishes a three-tier fair value hierarchy for disclosure of fair value measurements as follows:

Level 1—Inputs are unadjusted, quoted prices in active markets for identical assets or liabilities at the measurement date;

Level 2—Inputs are observable, unadjusted quoted prices in active markets for similar assets or liabilities, unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the related assets or liabilities; and

Level 3—Unobservable inputs that are supported by little or no market data for the related assets or liabilities.

The following table summarizes the fair value of the Company’s financial assets that are measured at fair value as of December 31, 2022 and June 30, 2023 (in thousands):

| | December 31, 2022 | | |
|---------------------------------|---------------------------------|---------|---------|
| | Fair Value Measurement Category | | |
| | Level 1 | Level 2 | Level 3 |
| Assets: | | | |
| Cash and cash equivalents | \$ 43,574 | \$ — | \$ — |
| Restricted Cash | 3,055 | — | — |
| Liabilities: | | | |
| Fair value of warrant liability | — | — | 3,473 |
| | | | |
| | June 30, 2023 | | |
| | Fair Value Measurement Category | | |
| | Level 1 | Level 2 | Level 3 |
| Assets: | | | |
| Cash and cash equivalents | \$ 28,867 | \$ — | \$ — |
| Restricted cash | 2,422 | — | — |
| Liabilities: | | | |
| Fair value of warrant liability | — | — | 1,630 |

A summary of the activity of the Level 3 liabilities carried at fair value on a recurring basis for the Year-ended December 31, 2022 and the six months ended June 30, 2023 is as follows (in thousands):

| | December 31, 2022 |
|--|-------------------|
| Warrants liability as of January 1, 2022 | \$ — |
| Change in fair value of warrants | 3,473 |
| Warrants liability as of December 31, 2022 | <u>\$ 3,473</u> |
| | |
| | June 30, 2023 |
| Warrants liability as of January 1, 2023 | \$ 3,473 |
| Change in fair value of warrants | (1,843) |
| Warrants liability as of June 30, 2023 | <u>\$ 1,630</u> |

Adopted Accounting Standards

In August 2020, the FASB issued ASU No. 2020-06, “Debt—Debt with Conversion and Other Options (Topic 470) and Derivatives and Hedging—Contracts in Entity’s Own Equity (Topic 814): Accounting for Convertible Instruments and Contracts in an Entity’s Own Equity” (“ASU 2020-06”). ASU 2020-06 eliminates the number of accounting models used to account for convertible debt instruments and convertible preferred stock. The update also amends the disclosure requirements for convertible instruments and EPS in an effort to increase financial reporting transparency. ASU 2020-06 will be effective for fiscal years beginning after December 15, 2023, including interim periods within those fiscal years. Early adoption is permitted. The new guidance was early adopted on January 1, 2022 with no material impact on the Company’s Consolidated Financial Statements.

In September 2022, the FASB issued ASU 2022-04, Disclosures for Supplier Finance Arrangements. This amendment enhances the transparency of supplier finance programs. This standard is effective for fiscal years beginning after December 15, 2021, and interim periods within fiscal years beginning after December 15, 2022, except for amendment on rollforward information, which is effective for fiscal years beginning after December 15, 2023. Early adoption is permitted. The new guidance was early adopted on January 1, 2022, with no impact on the Company’s Consolidated Financial Statements.

In June 2016, the FASB issued ASU 2016-13: Financial Instruments – Credit Losses (Topic 326). This ASU requires the use of an expected loss model for certain types of financial instruments and requires consideration of a broader range of reasonable and supportable

information to calculate credit loss estimates. For trade receivables, loans and held-to-maturity debt securities, an estimate of lifetime expected credit losses is required. For available-for-sale debt securities, an allowance for credit losses will be required rather than a reduction to the carrying value of the asset. In July 2019, the FASB delayed the effective date for this ASU for private companies (including emerging growth companies) and will be effective for annual reporting periods beginning after December 15, 2022, with early adoption permitted. The Company adopted this standard on January 1, 2023, but it does not have a material impact on the Consolidated Financial Statements.

In December 2019, the FASB issued ASU 2019-12, Income Taxes. This ASU provides for certain updates to reduce complexity in accounting for income taxes, including the utilization of the incremental approach for intraperiod tax allocation, among others. This standard is effective for fiscal years beginning after December 15, 2021, and for interim periods beginning after December 15, 2022, with early adoption permitted. The Company adopted this standard on January 1, 2023, but it does not have a material impact on the Consolidated Financial Statements.

Recent Accounting Pronouncements

The JOBS Act permits an emerging growth company to take advantage of an extended transition period to comply with new or revised accounting standards applicable to public companies. We have elected to use this extended transition period until we are no longer an emerging growth company or until we affirmatively and irrevocably opt out of the extended transition period. As a result, our financial statements may not be comparable to companies that comply with new or revised accounting pronouncements as of public company effective dates.

3. INVENTORY

Inventory consisted of the following as of December 31, 2022 and June 30, 2023 (in thousands):

| | December 31, 2022 | June 30, 2023 |
|----------------------|------------------------------|--------------------------|
| Inventory on-hand | \$ 34,374 | \$ 31,360 |
| Inventory in-transit | 9,292 | 5,323 |
| Inventory | \$ 43,666 | \$ 36,683 |

The Company's inventory on-hand is held either with Amazon or the Company's other third-party warehouses. The Company does not have any contractual right of returns with its contract manufacturers. The Company's inventory on-hand held by Amazon was approximately \$8.6 million and \$5.8 million as of December 31, 2022 and June 30, 2023, respectively.

4. PREPAID EXPENSES AND OTHER CURRENT ASSETS

Prepaid and other current assets consisted of the following as of December 31, 2022 and June 30, 2023 (in thousands):

| | December 31, 2022 | June 30, 2023 |
|---------------------------|----------------------|------------------|
| Prepaid inventory | \$ 1,342 | \$ 1,063 |
| Restricted cash | 2,926 | 2,293 |
| Prepaid insurance | 1,991 | 311 |
| Prepaid freight forwarder | 576 | 442 |
| Other | 1,426 | 1,217 |
| | <u>8,261</u> | <u>5,326</u> |

5. ACCRUED AND OTHER CURRENT LIABILITIES

Accrued expenses and other current liabilities consisted of the following as of December 31, 2022 and June 30, 2023 (in thousands):

| | December 31, 2022 | June 30, 2023 |
|---|-------------------|---------------|
| Accrued compensation costs | \$ 53 | \$ 81 |
| Accrued professional fees and consultants | 461 | 287 |
| Accrued logistics costs | 609 | 956 |
| Accrued restructuring costs | - | 349 |
| Product related accruals | 1,248 | 1,002 |
| Sales tax payable | 711 | 931 |
| Sales return reserve | 646 | 476 |
| Accrued fulfillment expense | 755 | 545 |
| Accrued insurance | 356 | 42 |
| Federal payroll taxes payable | 1,467 | 1,320 |
| Accrued interest payable | 190 | 107 |
| Warrant liability | 3,473 | 1,630 |
| All other accruals | 4,285 | 4,252 |
| Accrued and current liabilities | <u>14,254</u> | <u>11,978</u> |

The Company sponsors, through its professional employer organization provider, a 401(k) defined contribution plan covering all eligible US employees. Contributions to the 401(k) plan are discretionary. Currently, the Company does not match or make any contributions to the 401(k) plan.

6. CREDIT FACILITY, TERM LOANS AND WARRANTS

MidCap Credit Facility

On December 22, 2021, the Company entered into a Credit and Security Agreement (the "Credit Agreement") together with certain of its subsidiaries party thereto as borrowers, the entities party thereto as lenders, and Midcap Funding IV Trust, as administrative agent, pursuant to which, among other things, (i) the Lenders agreed to provide a three year revolving credit facility in a principal amount of up to \$40.0 million subject to a borrowing base consisting of, among other things, inventory and sales receivables (subject to certain reserves), and (ii) the Company agreed to issue to MidCap Funding XXVII Trust a warrant (the "Midcap Warrant") to purchase up to an aggregate of 200,000 shares of common stock of the Company, par value \$0.0001 per share, in exchange for the Lenders extending loans and other extensions of credit to the Company under the Credit Agreement.

On December 22, 2021, the Company used \$27.6 million of the net proceeds from the initial loan under the Credit Agreement to repay all remaining amounts owed under those certain senior secured promissory notes issued by the Company to High Trail Investments SA LLC and High Trail Investments ON LLC in an initial principal amount of \$110.0 million, as amended (the "Terminated Notes").

The obligations under the Credit Agreement are a senior secured obligation of the Company and rank senior to all indebtedness of the Company. Borrowings under the Credit Agreement bear interest at a rate of Term Secured Overnight Financing Rate ("Term SOFR"), which is defined as SOFR plus 0.10%, plus 5.50%. The Company will also be required to pay a commitment fee of 0.50% in respect of the undrawn portion of the commitments, which is generally based on average daily usage of the facility during the immediately preceding fiscal quarter. The Credit Agreement does not require any amortization payments.

The Credit Agreement imposes certain customary affirmative and negative covenants upon the Company including restrictions related to dividends and other foreign subsidiaries limitations. The Credit Agreement minimum liquidity covenant requires that Midcap shall not permit the credit party liquidity at any time to be less than (a) during the period commencing on February 1st through and including

May 31st of each calendar year, \$12.5 million and (b) at all other times, \$15.0 million. The Credit Agreement includes events of default that are customary for these types of credit facilities, including the occurrence of a change of control. The Company was in compliance with the financial covenants contained within the Credit Agreement as of December 31, 2021.

The Midcap Warrant has an exercise price of \$4.70 per share, subject to adjustment for stock splits, reverse stock splits, stock dividends and similar transactions, is immediately exercisable, has a term of ten years from the date of issuance and is exercisable on a cash or cashless basis.

The Company's credit facility consisted of the following as of December 31, 2022 and June 30, 2023 (in thousands):

| | December 31, 2022 | June 30, 2023 |
|---|----------------------|------------------|
| MidCap Credit Facility | \$ 21,899 | \$ 16,381 |
| Less: deferred debt issuance costs | (459) | (344) |
| Less: discount associated with issuance of warrants | (387) | (289) |
| Total MidCap Credit Facility | <u>\$ 21,053</u> | <u>\$ 15,748</u> |

Interest Expense, Net

Interest expense, net consisted of the following for the three and six months ended June 30, 2022 and 2023 (in thousands):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-----------------------------|-----------------------------|---------------|---------------------------|---------------|
| | 2022 | 2023 | 2022 | 2023 |
| Interest expense | \$ 338 | \$ 540 | \$ 1,138 | \$ 1,136 |
| Interest income | — | (194) | — | (419) |
| Total interest expense, net | <u>\$ 338</u> | <u>\$ 346</u> | <u>\$ 1,138</u> | <u>\$ 717</u> |

Securities Purchase Agreement and Warrants

On March 1, 2022, the Company entered into Securities Purchase Agreements (the "Purchase Agreements") with certain accredited investors identified on the signature pages to the Purchase Agreements (collectively, the "Purchasers") pursuant to which, among other things, the Company issued and sold to the Purchasers, in a private placement transaction (the "2022 Private Placement"), (i) 6,436,322 shares of the Company's common stock (the "Shares"), and accompanying warrants to purchase an aggregate of 4,827,242 shares of common stock, and (ii) prefunded warrants to purchase up to an aggregate of 3,013,850 shares of common stock (the "Prefunded Warrants") and accompanying warrants to purchase an aggregate of 2,260,388 shares of common stock. The accompanying warrants to purchase common stock are referred to herein collectively as the "Common Stock Warrants", and the Common Stock Warrants and the Prefunded Warrants are referred to herein collectively as the "Warrants". Under the Purchase Agreements, each Share and accompanying Common Stock Warrant were sold together at a combined price of \$2.91, and each Prefunded Warrant and accompanying Common Stock Warrant were sold together at a combined price of \$2.9099, for gross proceeds of approximately \$27.5 million. In connection with the 2022 Private Placement, the Company entered into a registration rights agreement (the "Registration Rights Agreement") with the Purchasers, pursuant to which the Company agreed to register for resale the Shares, as well as the shares of common stock issuable upon exercise of the Warrants (the "Warrant Shares"). Under the Registration Rights Agreement, the Company agreed to file a registration statement covering the resale by the Purchasers of the Shares and Warrant Shares within 30 days following the agreement date. The Company filed such resale registration statement on March 28, 2022, and it was declared effective by the SEC on April 8, 2022.

Upon the issuance of the Prefunded Warrants and stock purchase warrants, the Company evaluated the terms of each Warrant to determine the appropriate accounting and classification pursuant to ASC 480 and ASC 815. Based on the Company's evaluation and due to certain terms in the warrant agreements, it concluded the Prefunded Warrant and the stock purchase warrants should be classified as liabilities with subsequent remeasurement at each quarter so long as such warrants remain to be classified as liabilities. The Company recorded an initial liability on issuance of \$19.0 million from this conclusion. As of June 30, 2023, the Company has \$1.6 million as the liability related to the Warrants.

On September 29, 2022, the Company entered into securities purchase agreements (the "September Purchase Agreements") with certain accredited investors, pursuant to which, among other things, the Company agreed to sell and issue, in a registered direct offering (the "Registered Direct Offering"), an aggregate of 10,643,034 shares of its common stock and accompanying warrants to purchase an aggregate of 10,643,034 shares of its common stock. 10,526,368 of the shares and the accompanying warrants to purchase 10,526,368 shares of common stock were sold to certain accredited Purchasers that are not affiliated with the Company at a combined offering price of \$1.90 per share and accompanying warrant to purchase one share of common stock. The remaining 116,666 of the shares and the accompanying warrants to purchase 116,666 shares of common stock were sold to certain insiders of the Company, at a combined offering price of \$2.10 per share and accompanying warrant to purchase one share of common stock.

The Registered Direct Offering closed on October 4, 2022 and the Company issued and sold an aggregate of 10,643,034

shares of common stock to the Purchasers. The gross proceeds to the Company from the Registered Direct Offering were approximately \$20.2 million, before deducting fees payable to the placement agent and other estimated offering expenses payable by the Company. The Company currently intends to use the net proceeds from the Registered Direct Offering for working capital purposes, the conduct of its business and other general corporate purposes, which may include acquisitions, investments in or licenses of complementary products, technologies or businesses.

Pursuant to the ASC 815-40, the September Purchase Agreements represent legally binding contracts that meets the definition of a firm commitment and as such the Company recorded a derivative related to the offering of common stock (“forward contract”) and associated warrants for the three months ended September 30, 2022. The Company also concluded both the forward contract and the warrants should be classified within stockholders’ equity within the Condensed Consolidated Balance Sheet as of September 30, 2022. Additionally, the Company recorded \$12.8 million derivative expense derived from the excess of the fair-value of the issuances of equity of common shares and common stock warrants over the anticipated proceeds to be received by the Company. This expense was recorded in Loss on Initial Issuance of Equity on the Consolidated Statement of Operations for the year-ended December 31, 2022.

7. STOCK-BASED COMPENSATION

The Company has four equity plans:

2014 Amended and Restated Equity Incentive Plan

The board of directors of Aterian Group, Inc., a subsidiary of the Company (“AGI”), adopted, and AGI’s stockholders approved, the Aterian Group, Inc. 2014 Equity Incentive Plan on June 11, 2014. On March 1, 2017, AGI’s board of directors adopted, and AGI’s stockholders approved, an amendment and restatement of the 2014 Equity Incentive Plan (as amended, the “Aterian 2014 Plan”). As of June 30, 2023, 98,371 shares were reserved for awards available for future issuance under the Aterian 2014 Plan.

2018 Equity Incentive Plan

The Company’s board of directors (the “Board”) adopted the Aterian, Inc. 2018 Equity Incentive Plan (the “2018 Plan”) on October 11, 2018. The 2018 Plan was approved by its stockholders on May 24, 2019. As of June 30, 2023, 3,399,489 shares were reserved for awards available for future issuance under the 2018 Plan.

Options granted to date under the Aterian 2014 Plan and the 2018 Plan generally vest either: (i) over a four-year period with 25% of the shares underlying the options vesting on the first anniversary of the vesting commencement date with the remaining 75% of the shares vesting on a pro-rata basis over the succeeding thirty-six months, subject to continued service with the Company through each vesting date, or (ii) over a three-year period with 33 1/3% of the shares underlying the options vesting on the first anniversary of the vesting commencement date with the remaining 66 2/3% of the shares vesting on a pro-rata basis over the succeeding twenty-four months, subject to continued service with the Company through each vesting date. Options granted are generally exercisable for up to 10 years subject to continued service with the Company.

2019 Equity Plan

The Board adopted the Aterian, Inc. 2019 Equity Plan (the “2019 Equity Plan”) on March 20, 2019. The 2019 Equity Plan was approved by its stockholders on May 24, 2019. As of June 30, 2023, there were no shares reserved for future issuance and there were no longer any awards outstanding under the 2019 Equity Plan. Shares of restricted common stock granted under the 2019 Equity Plan initially vested in substantially equal installments on the 6th, 12th, 18th and 24th monthly anniversary of the closing of the Company’s initial public offering (“IPO”). The Company and the 2019 Equity Plan participants subsequently agreed to extend the vesting date of the shares granted under the 2019 Equity Plan a number of times and the last remaining shares granted under the 2019 Equity Plan vested on March 14, 2022. Awards granted under the 2019 Equity Plan and not previously forfeited upon termination of service carried dividend and voting rights applicable to the Company’s common stock, irrespective of any vesting requirement. Under ASC Topic 718, the Company treats each award in substance as multiple awards as a result of the graded vesting and the fact that there is more than one requisite service period. Upon the prerequisite service period becoming probable, the day of the IPO, the Company recorded a cumulative catch-up expense and the remaining expense was recorded under graded vesting. In the event the service of a participant in the 2019 Equity Plan (each, a “Participant”) was terminated due to an “involuntary termination”, then all of such Participant’s unvested shares of restricted common stock were to vest on the date of such involuntary termination unless, within three business days of such termination (1) the Company’s board of directors unanimously determines that such vesting should not occur and (2) the remaining Participants holding restricted share awards covering at least 70% of the shares of restricted common stock issued and outstanding under the 2019 Equity Plan determine that such vesting should not occur. In the event of a forfeiture, voluntary or involuntary, of shares of restricted common stock granted under the 2019 Equity Plan, such shares were automatically reallocated to the remaining Participants in proportion to the number of shares of restricted common stock covered by outstanding awards that each such Participant holds.

Inducement Equity Incentive Plan

On May 27, 2022, the Compensation Committee of the Board (the “Compensation Committee”) adopted the Aterian, Inc. 2022 Inducement Equity Incentive Plan (the “Inducement Plan”). The Inducement Plan will serve to advance the interests of the Company by providing a material inducement for the best available individuals to join the Company as employees by affording such individuals an opportunity to acquire a proprietary interest in the Company.

The Inducement Plan provides for the grant of equity-based awards in the form of stock options, stock appreciation rights, restricted stock, restricted stock units, performance units and performance shares solely to prospective employees of the Company or an affiliate of the Company provided that certain criteria are met. Awards under the Inducement Plan may only be granted to an individual, as a material inducement to such individual to enter into employment with the Company or an affiliate of the Company, who (i) has not previously been an employee or director of the Company or (ii) is rehired following a bona fide period of non-employment with the Company. The maximum number of shares available for grant under the Inducement Plan is 2,700,000 shares of the Company's common stock (subject to adjustment for recapitalizations, stock splits, reorganizations and similar transactions). The Inducement Plan is administered by the Compensation Committee and expires ten years from the date of effectiveness. As of June 30, 2023, 2,250,000 shares were reserved for future issuance under the Inducement Plan.

The Inducement Plan has not been and will not be approved by the Company's stockholders. Awards under the Inducement Plan will be made pursuant to the exemption from Nasdaq stockholder approval requirements for equity compensation provided by Nasdaq Listing Rule 5635(c)(4), which permits Nasdaq listed companies to make inducement equity awards to new employees without first obtaining stockholder approval of the award.

The following is a summary of stock option activity during the six months ended June 30, 2023:

| | Options Outstanding | | | |
|---|---------------------|---------------------------------|---|---------------------------|
| | Number of Options | Weighted-Average Exercise Price | Weighted-Average Remaining Contractual Life (years) | Aggregate Intrinsic Value |
| Balance—January 1, 2023 | 368,596 | \$ 9.26 | 5.89 | \$ — |
| Options granted | — | \$ — | — | \$ — |
| Options exercised | — | \$ — | — | \$ — |
| Options canceled | (168,564) | \$ 9.32 | — | \$ — |
| Balance—June 30, 2023 | <u>200,032</u> | \$ 9.21 | 5.41 | \$ — |
| Exercisable as of June 30, 2023 | <u>200,032</u> | \$ 9.21 | 5.41 | \$ — |
| Vested and expected to vest as of June 30, 2023 | <u>200,032</u> | \$ 9.21 | 5.41 | \$ — |

As of June 30, 2023, all options have been fully expensed.

A summary of restricted stock award activity within the Company's equity plans and changes for the six months ended June 30, 2023 is as follows:

| Restricted Stock Awards | Shares | Weighted Average Grant- Date Fair Value |
|------------------------------|------------------|---|
| Nonvested at January 1, 2023 | 4,223,023 | \$ 4.85 |
| Granted | 8,090,965 | \$ 0.61 |
| Vested | (2,458,850) | \$ 3.00 |
| Forfeited | (1,128,411) | \$ 4.13 |
| Nonvested at June 30, 2023 | <u>8,726,727</u> | <u>\$ 1.53</u> |

As of June 30, 2023, the total unrecognized compensation expense related to unvested shares of restricted common stock was \$13.0 million, which the Company expects to recognize over an estimated weighted-average period of 2.6 years.

Stock-based compensation expense is allocated based on the cost center to which the award holder belongs. The following table summarizes the total stock-based compensation expense by function, including expense related to consultants, for the three and six months ended June 30, 2022 and 2023 (in thousands):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|--------------------------------|-----------------|------------------------------|-----------------|
| | 2022 | 2023 | 2022 | 2023 |
| | (in thousands) | | (in thousands) | |
| Sales and distribution expenses | \$ 2,882 | \$ 1,091 | \$ 3,229 | \$ 1,761 |
| Research and development expenses | 633 | 423 | 907 | 857 |
| General and administrative expenses | 2,533 | 1,709 | 4,777 | 2,921 |
| Total stock-based compensation expense | <u>\$ 6,048</u> | <u>\$ 3,223</u> | <u>\$ 8,913</u> | <u>\$ 5,539</u> |

8. NET LOSS PER SHARE

Basic net loss per share is determined by dividing net loss by the weighted-average shares of common stock outstanding during the period. Diluted net loss per share is determined by dividing net loss by diluted weighted-average shares outstanding. Diluted weighted-average shares reflect the dilutive effect, if any, of potentially dilutive shares of common stock, such as options to purchase common stock calculated using the treasury stock method and convertible notes using the "if-converted" method. In periods with reported net operating losses, all options to purchase common stock are deemed anti-dilutive such that basic net loss per share and diluted net loss per share are equal.

The Company's shares of restricted common stock are entitled to receive dividends and hold voting rights applicable to the Company's common stock, irrespective of any vesting requirement. Accordingly, although the vesting commences upon the elimination of the contingency, the shares of restricted common stock are considered a participating security and the Company is required to apply the two-class method to consider the impact of the shares of restricted common stock on the calculation of basic and diluted earnings per share. The Company is currently in a net loss position and is therefore not required to present the two-class method; however, in the event the Company is in a net income position, the two-class method must be applied by allocating all earnings during the period to shares of common stock and shares of restricted common stock.

The following table sets forth the computation of basic and diluted net loss per share (in thousands, except share and per share data):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|-----------------------------|------------------|---------------------------|------------------|
| | 2022 | 2023 | 2022 | 2023 |
| Net loss | \$ (16,309) | \$ (34,787) | \$ (59,085) | \$ (60,587) |
| Weighted-average number of shares used in computing net loss per share, basic and diluted | 63,947,069 | 77,625,304 | 62,749,520 | 77,181,388 |
| Net loss per share, basic and diluted | <u>\$ (0.26)</u> | <u>\$ (0.45)</u> | <u>\$ (0.94)</u> | <u>\$ (0.78)</u> |
| Anti-dilutive shares excluded from computation of net loss per share (in shares) | 13,292,054 | 23,104,652 | 11,004,788 | 23,363,793 |

9. COMMITMENTS AND CONTINGENCIES

Sales or Other Similar Taxes—Based on the location of the Company’s current operations, the majority of sales tax is collected and remitted either by the Company or on its behalf by e-commerce marketplaces in most states within the U.S. To date, the Company has had no actual or threatened sales and use tax claims from any state where it does not already claim nexus or any state where it sold products prior to claiming nexus. However, the Company believes that the likelihood of incurring a liability as a result of sales tax nexus being asserted by certain states where it sold products prior to claiming nexus is probable. As of each of December 31, 2022 and June 30, 2023, the Company estimates that the potential liability, including current sales tax payable is approximately \$0.7 million and \$0.9 million, respectively, which has been recorded as an accrued liability. The Company believes this is the best estimate of an amount due to taxing agencies, given that such a potential loss is an unasserted liability that would be contested and subject to negotiation between the Company and the state, or decided by a court.

Settlement Agreement—On May 2, 2021, the Company entered into a settlement agreement with one of the Company’s suppliers who agreed to pay the amount of \$3.0 million to the Company in three installments of \$1.0 million each, with the first payment to be paid on or before May 31, 2021, the second payment to be paid on or before September 30, 2021, and the third payment to be paid on or before November 30, 2021. Further, the supplier agreed to deliver certain goods as part of this settlement by September 30, 2021. Through the date of the accompanying Condensed Consolidated Financial Statements, the supplier has not paid in full its required first payment of \$1.0 million nor has it delivered the required quantity of goods. The Company fully reserved \$4.1 million within Prepaid and Other Current Assets on its Consolidated Financial Statements during the year-ended December 31, 2022. The Company has commenced legal action against the supplier and certain other parties to the matter. One of the parties to the matter has filed for bankruptcy and such legal action is being stayed until the resolution of such bankruptcy. The Company continues to reserve its legal options and rights on this matter as of June 30, 2023.

Legal Proceedings—The Company is party to various actions and claims arising in the normal course of business. The Company does not believe that the final outcome of these matters will have a material adverse effect on the Company’s financial position or results of operations. In addition, the Company maintains what it believes is adequate insurance coverage to further mitigate risk. However, no assurance can be given that the final outcome of such proceedings will not materially impact the Company’s financial condition or results of operations. Further, no assurance can be given that the amount or scope of existing insurance coverage will be sufficient to cover losses arising from such matters.

Mueller Action—In October 2021, the Company received a class action notification and pre-lawsuit demand letter demanding corrective action with respect to the marketing, advertising and labeling of certain products under the Mueller brand (the “Mueller Action”). In April 2022, the parties reached an agreement in principle to resolve this potential action for \$0.5 million in cash and \$0.3 million worth of coupons, which the Company accrued \$0.8 million in the three months ended March 31, 2022, subject to court approval. The court preliminarily approved the settlement on August 3, 2023 and has scheduled a hearing for final approval for February 28, 2024. If that approval is not granted, the Company is prepared to continue the full defense of this action.

Earn-out Payment Dispute—On February 24, 2022, the Company received a notice disputing the Company’s calculation of the earn-out payment to be paid to Josef Eitan and Ran Nir pursuant to the Stock Purchase Agreement (the “PPD Stock Purchase Agreement”), dated as of May 5, 2021, by and among the Company, Truweo, LLC, Photo Paper Direct Ltd, Josef Eitan and Ran Nir. The Company is in discussions with representatives of Mr. Eitan and Mr. Nir, who believe they are entitled to the full earn-out amount (£6,902,816 or approximately \$8.8 million) under the terms of the PPD Stock Purchase Agreement, whereas the Company believes they are not. Mr. Eitan and Mr. Nir filed a motion to compel arbitration in the Southern District of New York on September 14, 2022, which was granted on May 18, 2023. The parties are in the process of selecting an independent accountant to resolve the dispute, as required by the PPD Stock Purchase Agreement. The Company believes its calculations are accurate and intends to vigorously defend itself.

Nasdaq Listing - On April 24, 2023, we received a letter from the Listing Qualifications Staff of The Nasdaq Stock Market LLC (“Nasdaq”) indicating that, based upon the closing bid price of our common stock for the last 30 consecutive business days, the Company is not currently in compliance with the requirement to maintain a minimum bid price of \$1.00 per share for continued listing on The Nasdaq Capital Market, as set forth in Nasdaq Listing Rule 5550(a)(2) (the “Bid Price Notice”).

The Bid Price Notice has no immediate effect on the continued listing status of our common stock on The Nasdaq Capital Market, and, therefore, our listing remains fully effective.

The Company is provided a compliance period of 180 calendar days from the date of the Bid Price Notice, or until October 23, 2023, to regain compliance with the minimum closing bid requirement, pursuant to Nasdaq Listing Rule 5810(c)(3)(A). If at any time before October 23, 2023, the closing bid price of our common stock closes at or above \$1.00 per share for a minimum of 10 consecutive business days, subject to Nasdaq’s discretion to extend this period pursuant to Nasdaq Listing Rule 5810(c)(3)(H) to 20 consecutive business days, Nasdaq will provide written notification that the Company has achieved compliance with the minimum bid price requirement, and the matter would be resolved. If the Company does not regain compliance during the compliance period ending October 23, 2023, then Nasdaq may grant the Company a second 180 calendar day period to regain compliance, provided the Company meets the continued listing requirement for market value of publicly-held shares and all other initial listing standards for The Nasdaq Capital

Market, other than the minimum closing bid price requirement, and notifies Nasdaq of its intent to cure the deficiency during the second compliance period.

The Company will continue to monitor the closing bid price of its Common Stock and seek to regain compliance with all applicable Nasdaq requirements within the allotted compliance periods. If the Company does not regain compliance within the allotted compliance periods, including any extensions that may be granted by Nasdaq, Nasdaq will provide notice that the Common Stock will be subject to delisting. The Company would then be entitled to appeal that determination to a Nasdaq hearings panel. There can be no assurance that the Company will regain compliance with the minimum bid price requirement during the 180-day compliance period, secure a second period of 180 days to regain compliance or maintain compliance with the other Nasdaq listing requirements.

Leases—The Company’s minimum lease liabilities have not changed significantly during the six months ended June 30, 2023.

10. CONTINGENT EARN-OUT LIABILITIES

The Company reviews and reassesses the estimated fair value of contingent consideration on a quarterly basis, and the updated fair value could differ materially from the initial estimates. Adjustments to the estimated fair value related to changes in all other unobservable inputs are reported in operating income (loss).

On December 1, 2020, the Company acquired the assets of leading e-commerce business brands Mueller, Pursteam, Pohl and Schmitt, and Spiralizer (the “Smash Assets”) for total consideration of (i) \$25.0 million, (ii) 4,220,000 shares of common stock, the cost basis of which was \$6.89 (closing stock price at closing of the transaction), of which 164,000 of such shares were issued to the sellers brokers and (iii) a seller note in the amount of \$15.6 million, representing the value of certain inventory that the sellers had paid for but not yet sold as of the closing date. As part of the acquisition of the Smash Assets, the sellers of the Smash Assets are entitled to earn-out payments based on the achievement of certain contribution margin thresholds on certain products of the acquired business.

As of December 31, 2022 and June 30, 2023, there was no remaining earn-out liability related to Smash Assets.

As part of the acquisition of the Squatty Potty Assets, Squatty Potty is entitled to earn-out payments based on the achievement of certain contribution margin thresholds on certain products of the acquired business. If the earn-out consideration event occurs in the 12 months ended December 31, 2021, the maximum payment amount is \$3.9 million and if the termination of the transition service agreement is prior to the date that is nine months following the Closing Date, an additional \$3.9 million.

As of May 5, 2021, the acquisition date, the initial fair value amount of the earn-out payment with respect to the Squatty Potty Assets was appropriately \$3.5 million. As of December 31, 2022 and June 30, 2023, there was no remaining earn-out liability related to Squatty Potty.

The following table summarizes the changes in the carrying value of estimated contingent earn-out liabilities as of December 31, 2022 (in thousands):

| | December 31, 2022 | | |
|---|--------------------------|--------------------------|--------------|
| | Smash Assets | Squatty Potty | Total |
| Balance—January 1, 2022 | \$ 5,240 | \$ 3,983 | \$ 9,223 |
| Change in fair value of contingent earn-out liabilities | (5,240) | — | (5,240) |
| Payment of contingent earn-out liability | — | (3,983) | (3,983) |
| Balance—December 31, 2022 | <u>\$ —</u> | <u>\$ —</u> | <u>\$ —</u> |

There was no activity for contingent earn-out liabilities for the six months ending June 30, 2023.

11. GOODWILL AND INTANGIBLES

The following tables summarize the changes in the Company's intangible assets as of December 31, 2022 (in thousands):

| | January 1, 2022 | Year-Ended December 31, 2022 | | December 31, 2022 |
|----------|-----------------------|------------------------------|-----------------|-------------------|
| | Gross Carrying Amount | Additions | Impairments (1) | Net Book Value |
| Goodwill | \$ 119,941 | \$ 468 | \$ (120,409) | \$ — |

- (1) The Company evaluated current economic conditions during 2022, including the impact of the Federal Reserve further increasing the risk-free interest rate, as well as the inflationary pressure on product and labor costs and operational impacts attributable to continued global supply chain disruptions. The Company believed that these conditions were factors in our market capitalization falling below the book value of net assets during the fiscal quarters ending March 31, 2022 and September 30, 2022. Accordingly, the Company concluded a triggering event had occurred in each of these periods and performed interim goodwill impairment analyses. As a result, the Company recorded a goodwill impairment charge of approximately \$29.0 million and \$90.9 during the three months ended March 31, 2022 and September 30, 2022, respectively. On October 4, 2022, the Company acquired Step and Go, a brand in the health and Wellness category, for \$0.7 million. As part of the purchase price allocation of the acquisition, \$0.5 million was attributed to goodwill. As our market capitalization was further reduced below net assets as of December 31, 2022, we concluded a triggering event has occurred to test goodwill, an impairment loss on goodwill of \$0.5 million was recorded for the three months ended December 31, 2022, which is included in impairment loss on goodwill in the Consolidated Statement of Operations for the year-ended December 31, 2022.

For the year-ended December 31, 2022, total goodwill impairment was approximately \$120.4 million. There is no goodwill balance as of December 31, 2023 and June 30, 2023.

The following tables summarize the changes in the Company's intangible assets as of December 31, 2022 and June 30, 2023 (in thousands):

| | January 1, 2022 | Year-Ended December 31, 2022 | | December 31, 2022 | December 31, 2022 |
|-------------------------------|-----------------------|------------------------------|----------------------------|--------------------------|-------------------|
| | Gross Carrying Amount | Additions | Impairments ⁽¹⁾ | Accumulated Amortization | Net Book Value |
| Trademarks | \$ 65,910 | 192 | \$ (3,087) | \$ (13,008) | \$ 50,007 |
| Non-competition agreement | 111 | — | (31) | (80) | — |
| Transition services agreement | 23 | — | — | (23) | — |
| Customer relations | 5,700 | — | — | (950) | 4,750 |
| Other | 700 | — | — | (700) | — |
| Total intangibles | \$ 72,444 | \$ 192 | \$ (3,118) | \$ (14,761) | \$ 54,757 |

| | January 1, 2023 | Six Months Ended June 30, 2023 | | June 30, 2023 | June 30, 2023 |
|-------------------------------|-----------------------|--------------------------------|----------------------------|--------------------------|----------------|
| | Gross Carrying Amount | Additions | Impairments ⁽²⁾ | Accumulated Amortization | Net Book Value |
| Trademarks | \$ 62,202 | — | \$ (39,445) | \$ (14,793) | \$ 7,964 |
| Non-competition agreement | 11 | — | — | (11) | — |
| Transition services agreement | 12 | — | — | (12) | — |
| Customer relations | 5,700 | — | — | (1,235) | 4,465 |
| Other | 700 | — | — | (700) | — |
| Total intangibles | \$ 68,625 | \$ — | \$ (39,445) | \$ (16,751) | \$ 12,429 |

- (1) Certain asset groups experienced a significant decrease in sales and contribution margin through September 30, 2022. This was considered an interim triggering event for the three months ended September 30, 2022. Based on the analysis of comparing the undiscounted cash flow to the carrying value of the asset group, one group tested indicated that the assets may not be recoverable. For this asset group, the Company compared the fair value to the carrying amount of the asset group and recorded an intangible impairment charge of \$3.1 million for the year-ended December 31, 2022.

- (2) On March 20, 2023, the Company made certain leadership changes in our essential oil business resulting in a change in strategy and outlook for the business which will result in a reduced portfolio offering. This reduction in the portfolio will be impactful to our essential oil business's future revenues and profitability and as a result the Company made revisions to our internal forecasts. The Company concluded that this change was an interim triggering event for the three months ending March 31, 2023 indicating the carrying value of our essential oil business's long-lived assets including trademarks may not be recoverable. Accordingly, the

Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-life trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$16.7 million in the three months ending March 31, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

During the three months ended June 30, 2023, the Company had a substantial decrease in its market capitalization, primarily relating to a decrease in share price. Further, the Company continues to see reduced net revenues across its portfolio due to the current macroeconomic environment reducing demand for consumer goods. Finally, during the three months ending June 30, 2023, the Company implemented a strategy of rationalizing certain less profitable products and reducing its product offering, specifically related to its kitchen appliance products. As a result of this rationalization, along with the reduced demand for its products, the Company has made certain revisions to its internal forecasts for its Paper business and Kitchen appliance business. The Company concluded that these factors were an interim triggering event for the three months ending June 30, 2023 indicating the carrying value of our Paper and Kitchen appliance business's long-lived assets, including trademarks, may not be recoverable. Accordingly, the Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-life trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$22.8 million for the Paper business and Kitchen appliance business during the three months ending June 30, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

The following table sets forth the estimated aggregate amortization of the Company's intangible assets for the next five years and thereafter (amounts in thousands):

| | | |
|-------------------|----|---------------|
| Remainder of 2023 | \$ | 826 |
| 2024 | | 1,631 |
| 2025 | | 1,590 |
| 2026 | | 1,590 |
| 2027 | | 1,590 |
| 2028 | | 1,590 |
| Thereafter | | 3,612 |
| Total | \$ | <u>12,429</u> |

12. RESTRUCTURING

On May 9, 2023, the Company announced a plan to reduce expenses and re-align the organization's structure by implementing a reduction in its current workforce impacting approximately 50 employees and 15 contractors, primarily in the Philippines. The headcount reduction is part of the Company's cost-saving initiatives to navigate challenges in the industry and to better position itself for future growth opportunities. The Company incurred \$1.2 million of restructuring charges during the three months ended June 30, 2023.

The following table provides a summary of the restructuring costs incurred:

| | Three and Six Months Ended | |
|----------------------------|-----------------------------------|--------------|
| | June 30, 2023 | |
| | <i>(in thousands)</i> | |
| Employee severance | \$ | 520 |
| Retention bonus settled | | 411 |
| Contract termination costs | | 285 |
| Total restructuring costs | \$ | <u>1,216</u> |

As of June 30, 2023, the Company has a liability of \$0.5 million for restructuring costs, of which \$0.4 million is included in accrued expenses and other current liabilities and \$0.1 million is included in other liabilities on the consolidated balance sheet.

The accounting for the restructuring costs follows the provisions of ASC 420, "Accounting for Costs Associated with Exit or Disposal Activities," which requires the recognition of a liability once the restructuring plan is communicated to affected employees and meets

the criteria of being probable and reasonably estimable. The Company recognizes a liability for employee severance, other benefits, and involuntary terminations on the communication date.

The Company will continue to assess the restructuring plan's progress and provide updates as required in future financial statements if there are material changes to the initial estimates or additional significant restructuring activities.

13. SUBSEQUENT EVENTS

On July 26, 2023, Yaniv Sarig notified the Board of his decision to resign as Chief Executive Officer of the Company and from the Board, effective as of July 26, 2023. Mr. Sarig's decision to leave the Company is not due to any disagreement with the Company on any matter relating to the Company's operations, policies or practices.

In connection with his departure, Mr. Sarig and the Company entered into a Separation and Release Agreement, effective July 26, 2023 (the "Separation and Release Agreement"). Pursuant to the Separation and Release Agreement, Mr. Sarig is entitled to a lump sum payment of \$0.4 million. All of Mr. Sarig's unvested equity awards were forfeited as of July 26, 2023.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our Condensed Consolidated Financial Statements and related notes appearing elsewhere in this Quarterly Report on Form 10-Q and with our audited financial statements and related notes thereto for the year ended December 31, 2022 included in our Annual Report on Form 10-K for the year ended December 31, 2022 as filed with the Securities and Exchange Commission (the “SEC”) on March 16, 2023. As discussed in the section titled “Special Note Regarding Forward-Looking Statements”, the following discussion and analysis contains forward-looking statements that involve risks and uncertainties, as well as assumptions that, if they never materialize or prove incorrect, could cause our results to differ materially from those expressed or implied by such forward-looking statements. Factors that could cause or contribute to these differences include, but are not limited to, those identified in the section titled “Special Note Regarding Forward Looking Statements” and those discussed in the section titled “Risk Factors” under Part II, Item 1A in this Quarterly Report on Form 10-Q.

Unless the context otherwise requires, the terms “Aterian,” the “Company,” “we,” “us” and “our” in this Quarterly Report on Form 10-Q refer to Aterian, Inc. and our consolidated subsidiaries, including Aterian Group, Inc.

Overview

We are a technology-enabled consumer products company that uses “data science” (which includes but is not limited to, machine learning, natural language processing, and data analytics) to design, develop, market and sell products. Today, we predominantly operate through online retail channels such as Amazon.com (“Amazon”) and Walmart, Inc.

Today, we own and operate brands that sell products in multiple categories, including home and kitchen appliances, kitchenware, cooling and air quality appliances (dehumidifiers, humidifiers and air conditioners), health and beauty products and essential oils. Our brands include hOmeLabs; Vremi; Squatty Potty; Xtava; RIF6; Aussie Health; Holonix; Truweo; Mueller; Pursteam; Pohl and Schmitt; Spiralizer; Healing Solutions; Photo Paper Direct and Step and Go.

Seasonality of Business and Product Mix

Our individual product categories are typically affected by seasonal sales trends primarily resulting from the timing of the summer season for certain of our environmental appliance products and the fall and holiday season for our small kitchen appliances and accessories. With our current mix of environmental appliances, the sales of those products tend to be significantly higher in the summer season. Further, our small kitchen appliances and accessories tend to have higher sales during the fourth quarter, which includes Thanksgiving and the December holiday season. As a result, our operational results, cash flows, cash and inventory positions may fluctuate materially in any quarterly period depending on, among other things, adverse weather conditions, shifts in the timing of certain holidays and changes in our product mix.

Product mix can affect our gross profit and the variable portion of our sales and distribution expenses. We rely heavily on supply chain in which the cost, lead times, and delays, as well as global and geopolitical events can ultimately have a direct impact to our margins. Further, impacts on supply chain may force us to hold more inventory which not only effects working capital but also requires us to increase our storage capacity, through our warehouse network, which of itself has a capital impact.

Financial Operations Overview

Net Revenue—We derive our revenue from the sale of consumer products, primarily in the U.S. We sell products directly to consumers through online retail channels and through wholesale channels. Direct-to-consumer sales (i.e., direct net revenue), which is currently the majority of our revenue, is done through various online retail channels. We sell on Amazon.com, Walmart.com, and our own websites, with substantially all of our sales made through Amazon.com. For all of our sales and distribution channels, revenue is recognized when control of the product is transferred to the customer (i.e., when our performance obligation is satisfied), which typically occurs at the shipment date.

Cost of Goods Sold—Cost of goods sold consists of the book value of inventory sold to customers during the reporting period and the amortization of inventory step-up from acquisitions. Book value of inventory includes the amounts we pay manufacturers for product, tariffs and duties associated with transporting product across national borders, and freight costs associated with transporting the product from our manufacturers to our warehouses, as applicable. When circumstances dictate that we use net realizable value as the basis for recording inventory, we base our estimates on expected future selling prices, less expected disposal costs.

Expenses:

Research and Development Expenses—Research and development expenses include compensation and employee benefits for technology development employees, travel-related costs and fees paid to outside consultants related to the development of our intellectual property.

Sales and Distribution Expenses—Sales and distribution expenses consist of online advertising costs, marketing and promotional costs, sales and e-commerce platform commissions, fulfillment, including shipping and handling, and warehouse costs (i.e., sales and distribution variable expenses). Sales and distribution expenses also include employee compensation and benefits and other related fixed costs. Shipping and handling expenses are included in our consolidated statements of operations in sales and distribution expenses. This includes inbound, pick and pack costs and outbound transportation costs to ship goods to customers performed by e-commerce platforms or incurred directly by us, through our own direct fulfillment platform, which leverages AIMEE and our third-party logistics partners. Our sales and distribution expenses, specifically our logistics expenses and online advertising, will vary quarter to quarter as they are dependent on our sales volume, our product mix and whether we fulfill products ourselves, i.e., fulfillment by merchant (“FBM”), or through e-commerce platform service providers, i.e., fulfillment by Amazon (“FBA”) or fulfilled by Walmart (“WFS”). Products with less expensive fulfillment costs as a percentage of net revenue may allow for a lower gross margin, while still maintaining their targeted profitability level. Conversely, products with higher fulfillment costs will need to achieve a higher gross margin to maintain their targeted level of profitability. We are FBM One Day and Two Day Prime certified, allowing us to deliver our sales through Amazon to most customers within one or two days. We continually review the locations and capacity of our third-party warehouses to ensure we have the appropriate geographic reach, which helps to reduce the average last mile shipping zones to the end customer and as such our speed of delivery improves while our shipping costs to customers decrease, prior to the impacts on shipping providers’ rates.

General and Administrative Expenses—General and administrative expenses include compensation and employee benefits for executive management, finance administration, legal, and human resources, facility costs, insurance, travel, professional service fees and other general overhead costs, including the costs of being a public company.

Interest Expense, Net—Interest expense, net includes the interest cost from our credit facility and term loans, and includes amortization of deferred finance costs and debt discounts from our credit facility (the “Credit Facility”) with MidCap Funding IV Trust (“MidCap”).

Results of Operations

Comparison of the Three Months Ended June 30, 2022 and 2023

The following table sets forth the components of our results of operations as a percentage of net revenue:

| | Three Months Ended June 30, | | Change | |
|---|------------------------------------|---------------------|-------------|-----------|
| | 2022 ⁽¹⁾ | 2023 ⁽¹⁾ | Amount | % |
| | (in thousands, except percentages) | | | |
| Net revenue | \$ 58,268 | \$ 35,264 | \$ (23,004) | (39.5) % |
| Cost of good sold | 26,917 | 20,368 | (6,549) | (24.3) % |
| Gross profit | 31,351 | 14,896 | (16,455) | (52.5) % |
| Operating expenses: | | | | |
| Sales and distribution | 31,866 | 20,557 | (11,309) | (35.5) % |
| Research and development | 1,730 | 1,709 | (21) | (1.2) % |
| General and administrative | 9,571 | 6,281 | (3,290) | (34.4) % |
| Impairment loss on intangibles | — | 22,785 | 22,785 | 100.0 % |
| Change in fair value of contingent earn-out liabilities | (1,691) | — | 1,691 | (100.0) % |
| Total operating expenses | 41,476 | 51,332 | 9,856 | 23.8 % |
| Operating loss | (10,125) | (36,436) | (26,311) | 259.9 % |
| Interest expense, net | 338 | 346 | 8 | 2.4 % |
| Change in fair value of warrant liability | 6,014 | (2,197) | (8,211) | (136.5) % |
| Other income, net | — | 176 | 176 | 100.0 % |
| Loss before income taxes | (16,477) | (34,761) | (18,284) | 111.0 % |
| Provision (benefit) for income taxes | (168) | 26 | 194 | (115.5) % |
| Net loss | \$ (16,309) | \$ (34,787) | \$ (18,478) | 113.3 % |

(1) Amounts include stock-based compensation expense as follows:

| | Three Months Ended June 30, | | Change | |
|--|------------------------------------|----------|------------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Sales and distribution expenses | \$ 2,882 | \$ 1,091 | \$ (1,791) | (62.1) % |
| Research and development expenses | 633 | 423 | (210) | (33.2) % |
| General and administrative expenses | 2,533 | 1,709 | (824) | (32.5) % |
| Total stock-based compensation expense | \$ 6,048 | \$ 3,223 | \$ (2,825) | (46.7) % |

The following table sets forth the components of our results of operations as a percentage of net revenue:

| | Three Months Ended June 30, | |
|---|-----------------------------|----------|
| | 2022 | 2023 |
| Net revenue | 100.0 % | 100.0 % |
| Cost of good sold | 46.2 | 57.8 |
| Gross profit | 53.8 | 42.2 |
| Operating expenses: | | |
| Sales and distribution | 54.7 | 58.3 |
| Research and development | 3.0 | 4.8 |
| General and administrative | 16.4 | 17.8 |
| Impairment loss on goodwill | — | — |
| Impairment loss on intangibles | — | 64.6 |
| Change in fair value of contingent earn-out liabilities | (2.9) | — |
| Total operating expenses | 71.2 | 145.6 |
| Operating loss | (17.4) | (103.3) |
| Interest expense, net | 0.6 | 1.0 |
| Gain on extinguishment of seller note | — | — |
| Loss on initial issuance of equity | — | — |
| Change in fair value of warrant liability | 10.3 | (6.2) |
| Other income, net | — | 0.5 |
| Loss before income taxes | (28.3) | (98.6) |
| Provision (benefit) for income taxes | (0.3) | 0.1 |
| Net loss | (28.0) % | (98.7) % |

Net Revenue

Revenue by Product Categories:

The following tables sets forth our net revenue disaggregated by product categories:

| | Three Months Ended June 30, | | Change | |
|-------------|------------------------------------|-----------|-------------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Direct | \$ 58,012 | \$ 34,468 | \$ (23,544) | (40.6) % |
| Wholesale | 256 | 796 | 540 | 210.9 % |
| Net revenue | \$ 58,268 | \$ 35,264 | \$ (23,004) | (39.5) % |

Net revenue decreased \$23.0 million, or 39.5%, during the three months ended June 30, 2023 to \$35.3 million, compared to \$58.3 million for the three months ended June 30, 2022. The decrease in net revenue was primarily attributable to a decrease in direct net revenue of \$23.5 million, or a 40.6% which was due primarily to softness in consumer demand given the current macroeconomic environment and due to competitive pricing pressure and other competitive dynamics on marketplaces.

Direct net revenue consists of both organic net revenue and net revenue from our M&A. For the three months ended June 30, 2023, organic revenue was \$34.4 million and revenue from our M&A businesses was \$0.1 million. For the three months ended June 30, 2022, organic revenue was \$56.0 million and revenue from our M&A businesses was \$1.9 million.

| | Three Months Ended June 30, | |
|--|-----------------------------|------------------|
| | 2022 | 2023 |
| | (in thousands) | |
| Heating, cooling and air quality | \$ 23,729 | \$ 8,394 |
| Kitchen appliances | 8,484 | 6,277 |
| Health and beauty | 3,901 | 3,834 |
| Cookware, kitchen tools and gadgets | 4,245 | 2,287 |
| Home office | 3,324 | 2,627 |
| Housewares | 8,144 | 6,931 |
| Essential oils and related accessories | 5,759 | 4,263 |
| Other | 682 | 651 |
| Total net revenue | \$ 58,268 | \$ 35,264 |

Net revenue decreased \$23.0 million, or 39.5%, during the three months ended June 30, 2023 to \$35.3 million, compared to \$58.3 million for the three months ended June 30, 2022. Every category of business had a reduction in sales compared to the prior year primarily relating to softness in consumer demand due to the macroeconomic environment. In addition, there was competitive pricing pressures coupled with certain key products losing their prominent positioning on Amazon due to competition. These factors resulted in a reduction of units sold and a reduction in retail sales prices for each category of business.

Cost of Goods Sold and Gross Profit

| | Three Months Ended June 30, | | Change | |
|--------------------|------------------------------------|-----------|-------------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Cost of goods sold | \$ 26,917 | \$ 20,368 | \$ (6,549) | (24.3) % |
| Gross profit | \$ 31,351 | \$ 14,896 | \$ (16,455) | (52.5) % |

Cost of goods sold decreased by \$6.5 million, from \$26.9 million for the three months ended June 30, 2022 to \$20.4 million for the three months ended June 30, 2023 primarily from reduced sales volumes. The decrease in cost of goods sold was primarily attributable to a decrease of \$8.3 million in cost of goods sold from our organic businesses partially offset by an increase in cost of goods sold of \$2.4 million from our wholesale business due to liquidation of high priced excess inventory.

Gross profit decreased from 53.8% for the three months ended June 30, 2022 to 42.2% for the three months ended June 30, 2023. The decrease in gross profit was due to a change of product mix, competitive pricing pressure and other competitive dynamics on marketplaces resulting in reduced retail sales prices, and liquidation of high priced excess inventory at reduced prices.

Sales and Distribution Expenses

| | Three Months Ended June 30, | | Change | |
|---------------------------------|------------------------------------|-----------|-------------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Sales and distribution expenses | \$ 31,866 | \$ 20,557 | \$ (11,309) | (35.5) % |

Sales and distribution expenses, which included e-commerce platform commissions, online advertising and logistics expenses (i.e., variable sales and distribution expense), decreased to \$20.6 million for the three months ended June 30, 2023, from \$31.9 million for the three months ended June 30, 2022. This decrease is primarily attributable to the decrease in the volume of products sold in the three months ended June 30, 2023, as our e-commerce platform commissions, online advertising, selling and logistics expenses decreased to \$16.2 million in the three months ended June 30, 2023 as compared to \$25.8 million in the prior year period.

Our sales and distribution fixed costs (e.g., salary and office expenses) including stock-based compensation decreased to \$4.4 million for the three months ended June 30, 2023, from \$6.1 million for the three months ended June 30, 2022. This decrease is primarily attributable to lower stock-compensation expense of \$1.8 million partially offset by an increase in restructuring costs of \$0.6 million.

As a percentage of net revenue, sales and distribution expenses increased to 58.3% for the three months ended June 30, 2023, from 54.7% for the three months ended June 30, 2022. E-commerce platform commissions, online advertising, selling and logistics expenses included within sales and distribution expenses, as a percentage of net revenue, were 45.8% for the three months ended June 30, 2023 as compared to 44.1% for the three months ended June 30, 2022. This increase in sales and distribution expenses as a percentage of revenue is predominantly due to product mix, an increase in provider fulfillment fees, and an increase in online advertising costs.

Research and Development Expenses

| | Three Months Ended June 30, | | Change | |
|-----------------------------------|------------------------------------|----------|---------|---------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Research and development expenses | \$ 1,730 | \$ 1,709 | \$ (21) | (1.2) % |

Research and development expenses were relatively flat at \$1.7 million for the three months ending June 30, 2023 and June 30, 2022. Employee compensation expense decreased \$0.3 million compared to the prior year offset by an increase in restructuring costs of \$0.5 million for the three months ended June 30, 2023.

General and Administrative Expenses

| | Three Months Ended June 30, | | Change | |
|-------------------------------------|------------------------------------|----------|------------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| General and administrative expenses | \$ 9,571 | \$ 6,281 | \$ (3,290) | (34.4) % |

The decrease in general and administrative expenses was primarily the result of a decrease in stock compensation expense of \$0.8 million, a decrease of \$0.7 million in professional fees, a decrease of \$0.7 million in depreciation, a decrease of \$0.4 million in headcount expense, and a decrease in other miscellaneous expenses of \$0.7 million.

Impairment loss on intangibles

| | Three Months Ended June 30, | | Change | |
|--------------------------------|------------------------------------|-----------|-----------|---------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Impairment loss on Intangibles | \$ — | \$ 22,785 | \$ 22,785 | 100.0 % |

During the three months ended June 30, 2023, the Company had a substantial decrease in its market capitalization, primarily relating to a decrease in share price. Further, the Company continues to see reduced net revenues across its portfolio due to the current macroeconomic environment reducing demand for consumer goods. Finally, during the three months ending June 30, 2023, the Company implemented a strategy of rationalizing certain less profitable products and reducing its product offering, specifically related to its kitchen appliance products. As a result of this rationalization, along with the reduced demand for its products, the Company has made certain revisions to its internal forecasts for its Paper business and Kitchen appliance business. The Company concluded that these factors were an interim triggering event for the three months ending June 30, 2023 indicating the carrying value of our Paper and Kitchen appliance business's long-lived assets, including trademarks, may not be recoverable. Accordingly, the Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-live trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$22.8 million for the Paper business and Kitchen appliance business during the three months ending June 30, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

Change in fair value of contingent earn-out liabilities

| | Three Months Ended June 30, | | Change | |
|---|------------------------------------|------|----------|-----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Change in fair value of contingent earn-out liabilities | \$ (1,691) | \$ — | \$ 1,691 | (100.0) % |

The change in fair value of contingent earn-out liabilities was related to our M&A, which includes a re-assessment of the estimated fair value of contingent consideration as part of the purchase price, primarily driven by the fluctuation in our share price since the date of each acquisition and contribution margin projections. As of December 31, 2022, we no longer have any contingent earn-out liabilities.

Interest expense, net

| | Three Months Ended June 30, | | Change | |
|-----------------------|------------------------------------|--------|--------|-------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Interest expense, net | \$ 338 | \$ 346 | \$ 8 | 2.4 % |

Interest expense was relatively flat at \$0.3 million for the three months ending June 30, 2023 and June 30, 2022.

Change in fair market value of warrant liability

| | Three Months Ended June 30, | | Change | |
|--|------------------------------------|------------|------------|-----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Change in fair market value of warrant liability | \$ 6,014 | \$ (2,197) | \$ (8,211) | (136.5) % |

The 2022 and 2023 activity is related to the change in fair market value of the warrant liabilities from the Prefunded Warrants and common stock warrants from our March 2022 equity raise of capital. The change in fair value of warrant liabilities primarily relates to the reduced share price compared to the prior period.

Comparison of the Six Months Ended June 30, 2022 and 2023

The following table sets forth the components of our results of operations as a percentage of net revenue:

| | Six Months Ended June 30, | | Change | |
|---|------------------------------------|---------------------|-------------------|--------------|
| | 2022 ⁽¹⁾ | 2023 ⁽¹⁾ | Amount | % |
| | (in thousands, except percentages) | | | |
| Net revenue | \$ 99,941 | \$ 70,143 | \$ (29,798) | (29.8) % |
| Cost of good sold | 44,982 | 36,151 | (8,831) | (19.6) % |
| Gross profit | 54,959 | 33,992 | (20,967) | (38.2) % |
| Operating expenses: | | | | |
| Sales and distribution | 54,840 | 40,783 | (14,057) | (25.6) % |
| Research and development | 2,877 | 2,956 | 79 | 2.7 % |
| General and administrative | 19,112 | 12,240 | (6,872) | (36.0) % |
| Impairment loss on goodwill | 29,020 | — | (29,020) | (100.0) % |
| Impairment loss on intangibles | — | 39,445 | 39,445 | 100.0 % |
| Change in fair value of contingent earn-out liabilities | (4,466) | — | 4,466 | (100.0) % |
| Total operating expenses | 101,383 | 95,424 | (5,959) | (5.9) % |
| Operating loss | (46,424) | (61,432) | (15,008) | 32.3 % |
| Interest expense, net | 1,138 | 717 | (421) | (37.0) % |
| Gain on extinguishment of seller note | (2,012) | — | 2,012 | (100.0) % |
| Loss on initial issuance of equity | 5,835 | — | (5,835) | (100.0) % |
| Change in fair value of warrant liability | 7,893 | (1,843) | (9,736) | (123.3) % |
| Other income (expense), net | (25) | 229 | 254 | (1,016.0) % |
| Loss before income taxes | (59,253) | (60,535) | (1,282) | 2.2 % |
| Provision (benefit) for income taxes | (168) | 52 | 220 | (131.0) % |
| Net loss | <u>\$ (59,085)</u> | <u>\$ (60,587)</u> | <u>\$ (1,502)</u> | <u>2.5 %</u> |

(1) Amounts include stock-based compensation expense as follows:

| | Six Months Ended June 30, | | Change | |
|--|------------------------------------|-----------------|-------------------|-----------------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Sales and distribution expenses | \$ 3,229 | \$ 1,761 | \$ (1,468) | (45.5) % |
| Research and development expenses | 907 | 857 | (50) | (5.5) % |
| General and administrative expenses | 4,777 | 2,921 | (1,856) | (38.9) % |
| Total stock-based compensation expense | <u>\$ 8,913</u> | <u>\$ 5,539</u> | <u>\$ (3,374)</u> | <u>(37.9) %</u> |

The following table sets forth the components of our results of operations as a percentage of net revenue:

| | Six Months Ended June 30, | |
|---|------------------------------|----------|
| | 2022 | 2023 |
| Net revenue | 100.0 % | 100.0 % |
| Cost of good sold | 45.0 | 51.5 |
| Gross profit | 55.0 | 48.5 |
| Operating expenses: | | |
| Sales and distribution | 54.9 | 58.1 |
| Research and development | 2.9 | 4.2 |
| General and administrative | 19.1 | 17.5 |
| Impairment loss on goodwill | 29.0 | — |
| Impairment loss on intangibles | — | 56.2 |
| Change in fair value of contingent earn-out liabilities | (4.5) | — |
| Total operating expenses | 101.4 | 136.0 |
| Operating loss | (46.4) | (87.6) |
| Interest expense, net | 1.1 | 1.0 |
| Gain on extinguishment of seller note | (2.0) | — |
| Loss on initial issuance of equity | 5.8 | — |
| Change in fair value of warrant liability | 7.9 | (2.6) |
| Other income, net | — | 0.3 |
| Loss before income taxes | (59.2) | (86.3) |
| Provision (benefit) for income taxes | (0.2) | 0.1 |
| Net loss | (59.0) % | (86.4) % |

Net Revenue

Revenue by Product Categories:

The following tables sets forth our net revenue disaggregated by product categories:

| | Six Months Ended June 30, | | Change | |
|-------------|------------------------------------|-----------|-------------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Direct | \$ 98,057 | \$ 67,831 | \$ (30,226) | (30.8) % |
| Wholesale | 1,884 | 2,312 | 428 | 22.7 % |
| Net revenue | \$ 99,941 | \$ 70,143 | \$ (29,798) | (29.8) % |

Net revenue decreased \$29.8 million, or 29.8%, during the six months ended June 30, 2023 to \$70.1 million, compared to \$99.9 million for the six months ended June 30, 2022. The decrease in net revenue was primarily attributable to a decrease in direct net revenue of \$30.2 million, or a 30.8% which was due to softness in consumer demand due the current macroeconomic environment partially offset by liquidation of higher priced excess inventory during the six months ended June 30, 2023.

Direct net revenue consists of both organic net revenue and net revenue from our M&A. For the six months ended June 30, 2023, organic revenue was \$67.7 million and revenue from our M&A businesses was \$0.1 million. For the six months ended June 30, 2022, organic revenue was \$85.9 million and revenue from our M&A businesses was \$11.5 million.

| | Six Months Ended June 30, | |
|--|---------------------------|------------------|
| | 2022 | 2023 |
| | (in thousands) | |
| Heating, cooling and air quality | \$ 29,656 | \$ 13,742 |
| Kitchen appliances | 16,934 | 12,648 |
| Health and beauty | 8,791 | 8,691 |
| Personal protective equipment | 1,050 | 549 |
| Cookware, kitchen tools and gadgets | 9,101 | 5,907 |
| Home office | 7,032 | 5,294 |
| Housewares | 14,690 | 13,140 |
| Essential oils and related accessories | 10,841 | 8,851 |
| Other | 1,846 | 1,321 |
| Total net revenue | <u>\$ 99,941</u> | <u>\$ 70,143</u> |

Net revenue decreased \$29.8 million, or 29.8%, during the six months ended June 30, 2023 to \$70.1 million, compared to \$99.9 million for the six months ended June 30, 2022. Every category of business had a reduction in sales compared to the prior year primarily relating to softness in consumer demand due to the macroeconomic environment. In addition, there was competitive pricing pressures coupled with certain key products losing their prominent positioning on Amazon due to competition. These factors resulted in a reduction of units sold and a reduction in retail sales prices for each category of business.

Cost of Goods Sold and Gross Profit

| | Six Months Ended June 30, | | Change | |
|--------------------|------------------------------------|-----------|-------------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Cost of goods sold | \$ 44,982 | \$ 36,151 | \$ (8,831) | (19.6) % |
| Gross profit | \$ 54,959 | \$ 33,992 | \$ (20,967) | (38.2) % |

Cost of goods sold decreased by \$8.8 million, from \$45.0 million for the six months ended June 30, 2022 to \$36.2 million for the six months ended June 30, 2023 primarily from reduced sales volumes. The decrease in cost of goods sold was primarily attributable to a decrease of \$3.7 million in cost of goods sold from our M&A businesses, a decrease of \$8.7 million in cost of goods sold from our organic businesses partially offset by an increase in cost of goods sold of \$3.6 million from our wholesale business due to liquidation of high priced excess inventory.

Gross profit decreased from 55.0% for the six months ended June 30, 2022 to 48.5% for the six months ended June 30, 2023. The decrease in gross profit was due to a change of product mix, competitive pricing pressure resulting in reduced retail sales prices, and liquidation of high priced excess inventory at reduced prices.

Sales and Distribution Expenses

| | Six Months Ended June 30, | | Change | |
|---------------------------------|------------------------------------|-----------|-------------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Sales and distribution expenses | \$ 54,840 | \$ 40,783 | \$ (14,057) | (25.6) % |

Sales and distribution expenses, which included e-commerce platform commissions, online advertising and logistics expenses (i.e., variable sales and distribution expense), decreased to \$40.8 million for the six months ended June 30, 2023, from \$54.8 million for the six months ended June 30, 2022. This decrease is primarily attributable to the decrease in the volume of products sold in the six months ended June 30, 2023, as our e-commerce platform commissions, online advertising, selling and logistics expenses decreased to \$33.2 million in the six months ended June 30, 2023 as compared to \$45.5 million in the prior year period.

Our sales and distribution fixed costs (e.g., salary and office expenses) including stock-based compensation decreased to \$7.6 million for the six months ended June 30, 2023, from \$9.3 million for the six months ended June 30, 2022. This decrease is primarily attributable to lower stock-compensation expense of \$1.5 million partially offset by an increase in restructuring costs of \$0.6 million.

As a percentage of net revenue, sales and distribution expenses increased to 58.1% for the six months ended June 30, 2023, from 54.9% for the six months ended June 30, 2022. E-commerce platform commissions, online advertising, selling and logistics expenses included within sales and distribution expenses, as a percentage of net revenue, were 47.3% for the six months ended June 30, 2023 as compared to 45.5% for the six months ended June 30, 2022. This increase in sales and distribution expenses as a percentage of revenue is predominantly due to product mix, an increase in provider fulfillment fees, and an increase in online advertising costs.

Research and Development Expenses

| | Six Months Ended June 30, | | Change | |
|-----------------------------------|---------------------------|----------|--------|------------------------------------|
| | 2022 | 2023 | Amount | % |
| | | | | |
| | | | | (in thousands, except percentages) |
| Research and development expenses | \$ 2,877 | \$ 2,956 | \$ 79 | 2.7 % |

Research and development expenses were relatively flat at \$2.9 million for the six months ending June 30, 2023 and June 30, 2022. For the six months ending June 30, 2023, restructuring costs increased \$0.5 million partially offset by a decrease in employee compensation expense of \$0.4 million.

General and Administrative Expenses

| | Six Months Ended June 30, | | Change | |
|-------------------------------------|---------------------------|-----------|------------|------------------------------------|
| | 2022 | 2023 | Amount | % |
| | | | | |
| | | | | (in thousands, except percentages) |
| General and administrative expenses | \$ 19,112 | \$ 12,240 | \$ (6,872) | (36.0) % |

The decrease in general and administrative expenses was primarily the result of a decrease in stock compensation expense of \$1.9 million primarily relating to the reduction of share price, a decrease of \$1.9 million in professional fees, a decrease of \$0.9 million in insurance expenses due to a reduction in premiums and receipt of a rebate, a decrease in other miscellaneous expenses of \$1.2 million, and a decrease of \$0.8 million relating to the Mueller settlement. (see Note 9 of our Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q for additional details)

Impairment loss on goodwill

| | Six Months Ended June 30, | | Change | |
|-----------------------------|---------------------------|------|-------------|------------------------------------|
| | 2022 | 2023 | Amount | % |
| | | | | |
| | | | | (in thousands, except percentages) |
| Impairment loss on goodwill | \$ 29,020 | \$ — | \$ (29,020) | (100.0) % |

We assessed our goodwill as of June 30, 2022 due to an interim triggering event related to our reduced market capitalization and determined that our goodwill was impaired. As a result, we recorded a goodwill impairment charge of \$29.0 million in the six months ended June 30, 2022, primarily due to the decrease in our market capitalization. Further, we wrote-off the remainder of our goodwill during the three months ended September 30, 2022 as our market capitalization continued to decline and the inflationary pressure on product and labor costs and operational impacts attributable to continued global supply chain disruptions. As such, we have no goodwill recorded as of December 31, 2022.

Impairment loss on intangibles

| | Six Months Ended June 30, | | Change | |
|--------------------------------|------------------------------------|-----------|-----------|---------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Impairment loss on Intangibles | \$ — | \$ 39,445 | \$ 39,445 | 100.0 % |

On March 20, 2023, the Company made certain leadership changes in our essential oil business resulting in a change in strategy and outlook for the business which will result in a reduced portfolio offering. This reduction in the portfolio will be impactful to our essential oil business's future revenues and profitability and as a result the Company made revisions to our internal forecasts. The Company concluded that this change was an interim triggering event for the three months ending March 31, 2023 indicating the carrying value of our essential oil business's long-lived assets including trademarks may not be recoverable. Accordingly, the Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-live trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$16.7 million in the three months ending March 31, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

During the three months ended June 30, 2023, the Company had a substantial decrease in its market capitalization, primarily relating to a decrease in share price. Further, the Company continues to see reduced net revenues across its portfolio due to the current macroeconomic environment reducing demand for consumer goods. Finally, during the three months ending June 30, 2023, the Company implemented a strategy of rationalizing certain less profitable products and reducing its product offering, specifically related to its kitchen appliance products. As a result of this rationalization, along with the reduced demand for its products, the Company has made certain revisions to its internal forecasts for its Paper business and Kitchen appliance business. The Company concluded that these factors were an interim triggering event for the three months ending June 30, 2023 indicating the carrying value of our Paper and Kitchen appliance business's long-lived assets, including trademarks, may not be recoverable. Accordingly, the Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-live trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$22.8 million for the Paper business and Kitchen appliance business during the three months ending June 30, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

Change in fair value of contingent earn-out liabilities

| | Six Months Ended June 30, | | Change | |
|---|------------------------------------|------|----------|-----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Change in fair value of contingent earn-out liabilities | \$ (4,466) | \$ — | \$ 4,466 | (100.0) % |

The change in fair value of contingent earn-out liabilities was related to our M&A, which includes a re-assessment of the estimated fair value of contingent consideration as part of the purchase price, primarily driven by the fluctuation in our share price since the date of each acquisition and contribution margin projections. As of December 31, 2022, we no longer have any contingent earn-out liabilities.

Interest expense, net

| | Six Months Ended June 30, | | Change | |
|-----------------------|------------------------------------|--------|----------|----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Interest expense, net | \$ 1,138 | \$ 717 | \$ (421) | (37.0) % |

The decrease in interest expense, net of \$0.4 million is primarily relating to an increase in interest income of \$0.4 million compared to the prior period.

Gain on extinguishment of seller note

| | Six Months Ended June 30, | | Change | |
|---------------------------------------|------------------------------------|------|----------|-----------|
| | 2022 | 2023 | Amount | % |
| | (in thousands, except percentages) | | | |
| Gain on extinguishment of seller note | \$ (2,012) | \$ — | \$ 2,012 | (100.0) % |

The gain on extinguishment of seller note in the six months ended June 30, 2022 was attributable to the settlement of the Truweo seller note, which resulted in a \$2.0 million in gain on extinguishment of seller note upon the extinguishment of the debt.

Loss on initial issuance of equity

| | <u>Six Months Ended June 30,</u> | | <u>Change</u> | |
|------------------------------------|------------------------------------|-------------|---------------|-----------|
| | <u>2022</u> | <u>2023</u> | <u>Amount</u> | <u>%</u> |
| | (in thousands, except percentages) | | | |
| Loss on initial issuance of equity | \$ 5,835 | \$ — | \$ (5,835) | (100.0) % |

The loss on initial issuance of equity is attributable to the issuance of common shares and initial valuation of the prefunded warrants and common stock warrants from our March 2022 equity raise of capital of \$5.8 million in March 2022.

Change in fair market value of warrant liability

| | <u>Six Months Ended June 30,</u> | | <u>Change</u> | |
|--|------------------------------------|-------------|---------------|-----------|
| | <u>2022</u> | <u>2023</u> | <u>Amount</u> | <u>%</u> |
| | (in thousands, except percentages) | | | |
| Change in fair market value of warrant liability | \$ 7,893 | \$ (1,843) | \$ (9,736) | (123.3) % |

The 2022 and 2023 activity is related to the change in fair market value of the warrant liabilities from the prefunded warrants and common stock warrants from our March 2022 equity raise of capital. The change in fair value of warrant liabilities primarily relates to the reduced share price compared to the prior period.

Liquidity and Capital Resources

Cash Flows for the Six Months Ended June 30, 2022 and 2023

The following table provides information regarding our cash flows for the six months ended June 30, 2022 and 2023:

| | <u>Six Months Ended June 30,</u> | |
|--|----------------------------------|--------------------|
| | <u>2022</u> | <u>2023</u> |
| | (in thousands) | |
| Cash used by operating activities | \$ (22,111) | \$ (8,857) |
| Cash used in investing activities | (16) | (191) |
| Cash provided (used) by financing activities | 21,469 | (6,547) |
| Effect of exchange rate on cash | (602) | 255 |
| Net change in and restricted cash for the period | <u>\$ (1,260)</u> | <u>\$ (15,340)</u> |

Net Cash Used in Operating Activities

Net cash used in operating activities was \$22.1 million for the six months ended June 30, 2022, resulting from our net cash losses from operations of \$9.4 million and cash usage from working capital of \$12.7 million primarily from the build-up of inventory.

Net cash used in operating activities was \$8.9 million for the six months ended June 30, 2023, resulting primarily from our net cash losses from operations of \$14.2 million, impacts from working capital of \$5.3 million from changes in accounts receivable, purchases of inventory and payments of accounts payable. The reduction of gross inventory of \$6.7 million from December 31, 2022 to June 30, 2023 primarily relates to the liquidation of high priced excess inventory and a reduction of purchases for the period.

Net Cash Used in Investing Activities

For the six months ended June 30, 2022, net cash used in investing activities was less than \$0.1 million.

For the six months ended June 30, 2023, net cash used in investing activities was \$0.2 million primarily related to the remaining payment for the purchase of Step and Go assets which was acquired during the three months ending December 31, 2022.

Net Cash Provided (Used) by Financing Activities

For the six months ended June 30, 2022, cash provided by financing activities of \$21.3 million was primarily from proceeds from an equity offering of \$27.0 million and borrowings from the Credit Facility of \$71.9 million offset by \$1.8 million of repayments of notes issued to certain sellers in connection with our M&A activity, repayments of the Credit Facility of \$70.9 million, and payment of the Squatty Potty assets of \$4.0 million.

For the six months ended June 30, 2023, cash used by financing activities of \$6.5 million primarily from the net repayments for our MidCap credit facility of \$5.5 million, repayment of note payable to Smash of \$0.5 million and payment of insurance obligations of \$0.5 million.

Liquidity and Going Concern

As an emerging growth company in the early commercialization stage of its lifecycle, we are subject to inherent risks and uncertainties associated with the development of our enterprise. In this regard, substantially all of our efforts to date have been devoted to the development and sale of our products in the marketplace, which includes our investment in organic growth at the expense of short-term profitability, our investment in incremental growth through mergers & acquisitions (“M&A Strategy”), our recruitment of management and technical staff, and raising capital to fund the development of our enterprise. As a result of these efforts, we have incurred significant losses and negative cash flows from operations since our inception and expect to continue to incur such losses and negative cash flows for the foreseeable future until such time that we reach a scale of profitability to sustain our operations. We have also experienced declining revenues due to macroeconomic factors, including increased interest rates and reduced consumer discretionary spending, and other factors, and we intend to focus our efforts on a more limited number of products. In addition, our recent financial performance has been adversely impacted by inflationary pressures and reduced consumer spending.

In order to execute our growth strategy, we have historically relied on outside capital through the issuance of equity, debt, and borrowings under financing arrangements (collectively “outside capital”) to fund our cost structure and we expect to continue to rely on outside capital for the foreseeable future, specifically for our M&A Strategy. While we believe we will eventually reach a scale of profitability to sustain our operations, there can be no assurance we will be able to achieve such profitability or do so in a manner that does not require our continued reliance on outside capital. Moreover, while we have historically been successful in raising outside capital, there can be no assurance we will be able to continue to obtain outside capital in the future or do so on terms that are acceptable to us.

As of the date the accompanying Condensed Consolidated Financial Statements were issued (the “issuance date”), we evaluated the significance of the following adverse financial conditions in accordance with Accounting Standard Codification 205-40, Going Concern:

- Since our inception, we have incurred significant losses and used cash flows from operations to fund our enterprise. In this regard, during the six months ended June 30, 2023, we incurred a net loss of \$60.6 million and used net cash flows in our operations of \$8.9 million. In addition, as of June 30, 2023, we had unrestricted cash and cash equivalents of \$28.9 million available to fund our operations and an accumulated deficit of \$685.8 million. Our revenue of \$70.1 million for the six months ended June 30, 2023 declined from \$99.9 million for the six months ended June 30, 2022.
- We are required to remain in compliance with certain financial covenants required by the MidCap Credit facility. The Credit Agreement imposes certain customary affirmative and negative covenants upon the Company including restrictions related to dividends and other foreign subsidiaries' limitations. The Credit Agreement minimum liquidity covenant requires that Midcap shall not permit the credit party liquidity at any time to be less than (a) during the period commencing on February 1st through and including May 31st of each calendar year, \$12.5 million and (b) at all other times, \$15.0 million. The Credit Agreement includes events of default that are customary for these types of credit facilities, including the occurrence of a change of control. We were in compliance with these financial covenants as of December 31, 2022, and expect to remain in compliance through at least June 30, 2024. However, with our short history of forecasting our business during the ongoing COVID-19 global pandemic, the current record global inflation and related global supply chain disruptions, we can provide no assurances that we will remain in compliance with our financial covenants. Further, absent our ability to generate cash inflows from our operations or secure additional outside capital, we may be unable to remain in compliance with these financial covenants. In the event we are unable to remain in compliance with these financial covenants (or other non-financial covenants required by the MidCap Credit Facility), and we are unable to secure a waiver or forbearance, MidCap may, at its discretion, exercise any and all of its existing rights and remedies, which may include, among others, accelerating repayment of the outstanding borrowings and/or asserting its rights in the assets securing the loan.
- As of the issuance date, we have no firm commitments to secure additional outside capital from lenders or investors. While we are continually exploring additional outside capital, specifically to fund our M&A strategy, there can be no assurance we will be able to obtain capital or do so on terms that are acceptable to us. Accordingly, absent our ability to generate cash inflows from our operations and/or secure additional outside capital in the near term, we may be unable to meet our obligations as they become due over the next twelve months beyond the issuance date.
- We plan to continue to closely monitor our operating forecast, pursue our M&A strategy, pursue additional sources of outside capital on terms that are acceptable to us, and secure a waiver or forbearance from MidCap if we are unable to remain in compliance with one or more of the covenants required by the MidCap Credit Facility. If some or all of our plans prove unsuccessful, we may need to implement short-term changes to our operating plan, such as delaying expenditures, reducing investments in new products, delaying the development of our software, or reducing our sale and distribution infrastructure. We may also need to seek long-term strategic alternatives, such as a significant curtailment of our operations, a sale of certain of our assets, a divestiture of certain product lines, a sale of the entire enterprise to strategic or financial investors, and/or allow our enterprise to become insolvent.

These uncertainties raise substantial doubt about our ability to continue as a going concern. The accompanying Condensed Consolidated Financial Statements have been prepared on the basis that we will continue to operate as a going concern, which contemplates that we

will be able to realize assets and settle liabilities and commitments in the normal course of business for the foreseeable future. Accordingly, the accompanying Condensed Consolidated Financial Statements do not include any adjustments that may result from the outcome of these uncertainties.

On April 24, 2023, we received a letter from the Listing Qualifications Staff of The Nasdaq Stock Market LLC (“Nasdaq”) indicating that, based upon the closing bid price of our common stock for the last 30 consecutive business days, the Company is not currently in compliance with the requirement to maintain a minimum bid price of \$1.00 per share for continued listing on The Nasdaq Capital Market, as set forth in Nasdaq Listing Rule 5550(a)(2) (the “Bid Price Notice”). The Bid Price Notice has no immediate effect on the continued listing status of our common stock on The Nasdaq Capital Market, and, therefore, our listing remains fully effective.

In the future, if our common stock remains below the continued listing standard of \$1.00 per share or otherwise fails to satisfy any of the Nasdaq continued listing requirements, and if we are unable to cure such deficiency during any subsequent cure period, our common stock could be delisted from the Nasdaq. If our common stock ultimately were to be delisted for any reason, we could face a number of significant material adverse consequences, including limited availability of market quotations for our common stock; limited news and analyst coverage; decreased ability to obtain additional financing or failure to comply with the terms of our agreement with our current lender; limited liquidity for our stockholders due to thin trading; and the potential loss of confidence by investors, employees and other third parties who we do business with.

On May 9, 2023, the Company announced a plan to reduce expenses by implementing a reduction in its current workforce impacting approximately 50 employees and 15 contractors, primarily in the Philippines. The Company recognized restructuring charges in connection with the workforce reduction plan, primarily from severance of \$0.5 million, retention bonus settlement of \$0.4 million, and system contract terminations of \$0.3 million.

MidCap Credit Facility —On December 22, 2021, we entered into a Credit Facility with MidCap, pursuant to which, among other things, (i) the lenders party thereto as lenders (the “Lenders”) agreed to provide a revolving credit facility in a principal amount of up to \$40.0 million subject to a borrowing base consisting of, among other things, inventory and sales receivables (subject to certain reserves), and (ii) we agreed to issue to MidCap Funding XXVII Trust a warrant to purchase up to an aggregate of 200,000 shares of our common stock, in exchange for the Lenders extending loans and other extensions of credit to us under the Credit Facility.

The credit facility contains a financial covenant that requires us to maintain a minimum unrestricted cash balance of (a) \$12.5 million during the period from February 1st through and including May 31st of each calendar year, and (b) \$15.0 million at all other times. At its election, we may elect to comply with an alternative financial covenant that would require us to maintain a minimum borrowing availability under the credit facility of \$10.0 million at all times. We currently do not anticipate electing the alternative financial covenant over the next twelve months and are in compliance with the minimum liquidity covenant as of the date these Condensed Consolidated Financial Statements were issued.

The outstanding balance on the MidCap credit facility as of December 31, 2022 and June 30, 2023 was \$21.1 million and \$15.7 million, respectively. The Company had \$2.2 million of availability on the Midcap credit facility as of June 30, 2023. We are in compliance with the financial covenants contained within the Credit Agreement as of June 30, 2023.

Non-GAAP Financial Measures

We believe that our financial statements and the other financial data included in this Quarterly Report have been prepared in a manner that complies, in all material respects, with generally accepted accounting principles in the U.S. (“GAAP”). However, for the reasons discussed below, we have presented certain non-GAAP measures herein.

We have presented the following non-GAAP measures to assist investors in understanding our core net operating results on an on-going basis: (i) Contribution margin; (ii) Contribution margin as a percentage of net revenue; (iii) EBITDA (iv) Adjusted EBITDA; and (v) Adjusted EBITDA as a percentage of net revenue. These non-GAAP financial measures may also assist investors in making comparisons of our core operating results with those of other companies.

As used herein, Contribution margin represents gross profit less e-commerce platform commissions, online advertising, selling and logistics expenses (included in sales and distribution expenses). As used herein, Contribution margin as a percentage of net revenue represents Contribution margin divided by net revenue. As used herein, EBITDA represents net loss plus depreciation and amortization, interest expense, net and provision for income taxes. As used herein, Adjusted EBITDA represents EBITDA plus stock-based compensation expense, changes in fair-market value of earn-outs, profit and loss impacts from the issuance of common stock and/or warrants, changes in fair-market value of warrant liability, litigation settlements, impairment on goodwill and intangibles, gain from extinguishment of debt, restructuring expenses, and other expenses, net. As used herein, Adjusted EBITDA as a percentage of net revenue represents Adjusted EBITDA divided by net revenue. Contribution margin, EBITDA and Adjusted EBITDA do not represent and should not be considered as alternatives to loss from operations or net loss, as determined under GAAP.

We present Contribution margin and Contribution margin as a percentage of net revenue, as we believe each of these measures provides an additional metric to evaluate our operations and, when considered with both our GAAP results and the reconciliation to gross profit,

provides useful supplemental information for investors. Specifically, Contribution margin and Contribution margin as a Non-GAAP Financial Measure percentage of net revenue are two of our key metrics in running our business. All product decisions made by us, from the approval of launching a new product and to the liquidation of a product at the end of its life cycle, are measured primarily from Contribution margin and/or Contribution margin as a percentage of net revenue. Further, we believe these measures provide improved transparency to our stockholders to determine the performance of our products prior to fixed costs as opposed to referencing gross profit alone.

In the reconciliation to calculate contribution margin, we add e-commerce platform commissions, online advertising, selling and logistics expenses (“sales and distribution variable expense”) to gross profit to inform users of our financial statements of what our product profitability is at each period prior to fixed costs (such as sales and distribution expenses such as salaries as well as research and development expenses and general administrative expenses). By excluding these fixed costs, we believe this allows users of our financial statements to understand our products performance and allows them to measure our products performance over time.

We present EBITDA, Adjusted EBITDA and Adjusted EBITDA as a percentage of net revenue because we believe each of these measures provides an additional metric to evaluate our operations and, when considered with both our GAAP results and the reconciliation to net loss, provide useful supplemental information for investors. We use these measures with financial measures prepared in accordance with GAAP, such as sales and gross margins, to assess our historical and prospective operating performance, to provide meaningful comparisons of operating performance across periods, to enhance our understanding of our operating performance and to compare our performance to that of our peers and competitors. We believe EBITDA, Adjusted EBITDA and Adjusted EBITDA as a percentage of net revenue are useful to investors in assessing the operating performance of our business without the effect of non-cash items.

Contribution margin, Contribution margin as a percentage of net revenue, EBITDA, Adjusted EBITDA and Adjusted EBITDA as a percentage of net revenue should not be considered in isolation or as alternatives to net loss, loss from operations or any other measure of financial performance calculated and prescribed in accordance with GAAP. Neither EBITDA, Adjusted EBITDA or Adjusted EBITDA as a percentage of net revenue should be considered a measure of discretionary cash available to us to invest in the growth of our business. Our Contribution margin, Contribution margin as a percentage of net revenue, EBITDA, Adjusted EBITDA and Adjusted EBITDA as a percentage of net revenue may not be comparable to similar titled measures in other organizations because other organizations may not calculate Contribution margin, Contribution margin as a percentage of net revenue, EBITDA, Adjusted EBITDA or Adjusted EBITDA as a percentage of net revenue in the same manner as we do. Our presentation of Contribution margin and Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by the expenses that are excluded from such terms or by unusual or non-recurring items.

We recognize that EBITDA, Adjusted EBITDA and Adjusted EBITDA as a percentage of net revenue, have limitations as analytical financial measures. For example, neither EBITDA nor Adjusted EBITDA reflects:

- our capital expenditures or future requirements for capital expenditures or mergers and acquisitions;
- the interest expense or the cash requirements necessary to service interest expense or principal payments, associated with indebtedness;
- depreciation and amortization, which are non-cash charges, although the assets being depreciated and amortized will likely have to be replaced in the future, or any cash requirements for the replacement of assets;
- changes in cash requirements for our working capital needs; or
- changes in fair value of contingent earn-out liabilities, warrant liabilities, and amortization of inventory step-up from acquisitions (included in cost of goods sold).

Additionally, Adjusted EBITDA excludes non-cash expense for stock-based compensation, which is and is expected to remain a key element of our overall long-term incentive compensation package.

We also recognize that Contribution margin and Contribution margin as a percentage of net revenue have limitations as analytical financial measures. For example, Contribution margin does not reflect:

- general and administrative expense necessary to operate our business; •research and development expenses necessary for the development, operation and support of our software platform;
- the fixed costs portion of our sales and distribution expenses including stock-based compensation expense; or
- changes in fair value of contingent earn-out liabilities, warrant liabilities, and amortization of inventory step-up from acquisitions (included in cost of goods sold).

Contribution Margin

The following table provides a reconciliation of Contribution margin to gross profit and Contribution margin as a percentage of net revenue to gross profit as a percentage of net revenue, which are the most directly comparable financial measures presented in accordance with GAAP:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|------------------------------------|------------|---------------------------|-----------|
| | 2022 | 2023 | 2022 | 2023 |
| | (in thousands, except percentages) | | | |
| Gross Profit | \$ 31,351 | \$ 14,896 | \$ 54,959 | \$ 33,992 |
| Less: | | | | |
| E-commerce platform commissions, online advertising, selling and logistics expenses | (25,703) | (16,164) | (45,479) | (33,193) |
| Contribution margin | \$ 5,648 | \$ (1,268) | \$ 9,480 | \$ 799 |
| Gross Profit as a percentage of net revenue | 53.8 % | 42.2 % | 55.0 % | 48.5 % |
| Contribution margin as a percentage of net revenue | 9.7 % | (3.6) % | 9.5 % | 1.1 % |

Adjusted EBITDA

The following table provides a reconciliation of EBITDA and Adjusted EBITDA to net loss, which is the most directly comparable financial measure presented in accordance with GAAP:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|------------------------------------|-------------|---------------------------|-------------|
| | 2022 | 2023 | 2022 | 2023 |
| | (in thousands, except percentages) | | | |
| Net loss | \$ (16,309) | \$ (34,787) | \$ (59,085) | \$ (60,587) |
| Add: | | | | |
| Provision (benefit) for income taxes | (168) | 26 | (168) | 52 |
| Interest expense, net | 338 | 346 | 1,138 | 717 |
| Depreciation and amortization | 2,048 | 1,202 | 3,894 | 2,964 |
| EBITDA | (14,091) | (33,213) | (54,221) | (56,854) |
| Other (income) expense, net | — | 176 | (25) | 229 |
| Change in fair value of contingent earn-out liabilities | (1,691) | — | (4,466) | — |
| Impairment loss on goodwill | — | — | 29,020 | — |
| Impairment loss on intangibles | — | 22,785 | — | 39,445 |
| Gain on extinguishment of seller note | — | — | (2,012) | — |
| Change in fair market value of warrant liability | 6,014 | (2,197) | 7,893 | (1,843) |
| Loss on original issuance of equity | — | — | 5,835 | — |
| Litigation reserve | — | — | 800 | — |
| Restructuring expense ⁽¹⁾ | — | 1,216 | — | 1,216 |
| Stock-based compensation expense | 6,048 | 3,223 | 8,913 | 5,539 |
| Adjusted EBITDA | \$ (3,720) | \$ (8,010) | \$ (8,263) | \$ (12,268) |
| Net loss as a percentage of net revenue | (28.0) % | (98.6) % | (59.1) % | (86.4) % |
| Adjusted EBITDA as a percentage of net revenue | (6.4) % | (22.7) % | (8.3) % | (17.5) % |

- (1) Restructuring expenses include non-recurring employee severance, contract termination costs and a settlement of a retention bonus relating to the Company reorganization executed during the three months ending June 30, 2023.

Critical Accounting Policies and Use of Estimates

Our management's discussion and analysis of our financial condition and results of operations is based on our financial statements, which have been prepared in accordance with U.S. generally accepted accounting principles. The preparation of these Condensed Consolidated Financial Statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and the related disclosures. We base our estimates on historical experience and on other assumptions that we believe to be reasonable under the circumstances. These estimates and assumptions form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

While our significant accounting policies are described in more detail in the notes to our financial statements appearing elsewhere in this Quarterly Report, we believe the following accounting policies used in the preparation of our financial statements require the most significant judgments and estimates.

There have been no material changes to our critical accounting policies as compared to the critical accounting policies and significant judgments and estimates as disclosed in our Annual Report on Form 10-K for fiscal year ended December 31, 2022, as filed with the SEC on March 16, 2023 (our "Annual Report"). For additional information, please refer to Note 2 of our Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q.

Intangible asset valuation—We review long-lived assets for impairment when performance expectations, events, or changes in circumstances indicate that the asset's carrying value may not be recoverable. The evaluation is performed at the lowest level of identifiable cash flows by comparing the carrying value of the asset group to the undiscounted cash flows. If the evaluation indicates that the carrying amount of the assets may not be recoverable, any potential impairment is measured based upon the fair value of the related asset or asset group as determined by an appropriate market appraisal or other valuation technique.

On March 20, 2023, the Company made certain leadership changes in our essential oil business resulting in a change in strategy and outlook for the business which will result in a reduced portfolio offering. This reduction in the portfolio will be impactful to our essential oil business's future revenues and profitability and as a result the Company made revisions to our internal forecasts. The Company concluded that this change was an interim triggering event for the three months ending March 31, 2023 indicating the carrying value of our essential oil business's long-lived assets including trademarks may not be recoverable. Accordingly, the Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-live trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$16.7 million in the three months ending March 31, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

During the three months ended June 30, 2023, the Company had a substantial decrease in its market capitalization, primarily relating to a decrease in share price. Further, the Company continues to see reduced net revenues across its portfolio due to the current macroeconomic environment reducing demand for consumer goods. Finally, during the three months ending June 30, 2023, the Company implemented a strategy of rationalizing certain less profitable products and reducing its product offering, specifically related to its kitchen appliance products. As a result of this rationalization, along with the reduced demand for its products, the Company has made certain revisions to its internal forecasts for its Paper business and Kitchen appliance business. The Company concluded that these factors were an interim triggering event for the three months ending June 30, 2023 indicating the carrying value of our Paper and Kitchen appliance business's long-lived assets, including trademarks, may not be recoverable. Accordingly, the Company performed an interim impairment test of the trademark and assessed the recoverability of the related intangible assets by using level 3 inputs and comparing the carrying value of an asset group to the net undiscounted cash flow expected to be generated. The recoverability test indicated that certain definite-live trademark intangible assets were impaired. The Company concluded the carrying value of the trademark exceeded its estimated fair value which was determined utilizing the relief-from-royalty method to determine discounted projected future cash flows which resulted in an impairment charge. The Company recorded an intangible impairment charge of \$22.8 million for the Paper business and Kitchen appliance business during the three months ending June 30, 2023 within impairment loss on intangibles on the condensed consolidated statement of operations.

We will continue to closely monitor actual results versus expectations as well as whether and to what extent any significant changes in current events or conditions result in corresponding changes to our expectations about future estimated cash flows. If our adjusted expectations of the operating results do not materialize, we may be required to record intangible impairment charges, which may be material.

While we believe our conclusions regarding the estimates of recoverability of our asset groupings are appropriate, these estimates are subject to uncertainty and by nature include judgments and estimates regarding various factors. These factors include the rate and extent

of growth in the markets that our asset groups serve, the realization of future sales price and volume increases, fluctuations in exchange rates, fluctuations in price and availability of key raw materials and future operating efficiencies.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Not applicable.

Item 4. Controls and Procedures.**Evaluation of Disclosure Controls and Procedures**

Our management, with the participation of our Co-Chief Executive Officers and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this Quarterly Report on Form 10-Q.

Based on the evaluation of our disclosure controls and procedures as of June 30, 2023, our Co-Chief Executive Officers and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of June 30, 2023.

Changes in Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting that occurred during the three months ended June 30, 2023 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Limitations on Effectiveness of Controls and Procedures

In designing and evaluating the disclosure controls and procedures and internal control over financial reporting, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. In addition, the design of disclosure controls and procedures and internal control over financial reporting must reflect the fact that there are resource constraints and that management is required to apply judgment in evaluating the benefits of possible controls and procedures relative to their costs.

PART II—OTHER INFORMATION

Item 1. Legal Proceedings.

The information set forth under the headings “Shareholder Derivative Actions Related to the Securities Class Action”, “Earn-out Payment Dispute” and “Mueller Action” in Note 9 of our Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q is incorporated herein by reference.

We are party to various actions and claims arising in the normal course of business. We do not believe that the final outcome of these matters will have a material adverse effect on our financial position or results of operations. In addition, we maintain what we believe is adequate insurance coverage to further mitigate risk. However, no assurance can be given that the final outcome of such proceedings will not materially impact our financial condition or results of operations. Further, no assurance can be given that the amount or scope of existing insurance coverage will be sufficient to cover losses arising from such matters.

Item 1A. Risk Factors.

You should carefully consider the factors discussed in Part I, Item 1A. “Risk Factors” in our Annual Report and this Quarterly Report on Form 10-Q, which could materially affect our business, financial condition, cash flows or future results. The risks described in our Annual Report and this Quarterly Report on Form 10-Q are not the only risks facing our company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition or future results. Except as presented below, there have been no material changes from the risk factors associated with our business previously disclosed in our Annual Report.

Item 1A. Risk Factors.

Risks Relating to Our Business

We have historically operated at a loss and we may never achieve or sustain profitability or positive cash flows. Further we and our independent registered public accounting firm have expressed substantial doubt about our ability to continue as a going concern.

We have historically operated at a loss and experienced losses after tax of \$59.1 million and \$60.6 million for the six months ended June 30, 2022 and 2023, respectively. In addition, our costs may increase in future periods, which could negatively affect our future operating results and ability to achieve and sustain profitability. For example, we may need to continue to expend substantial financial and other resources on the ideation, sourcing and development of products, our technology infrastructure, research and development, including the development of new features for our AIMEE software platform, sales and marketing, international expansion and general administration, including expenses related to being a public company. We have had to rely on a combination of cash flow from operations and new capital in order to sustain our business. Despite the fact that we have raised significant capital, there can be no assurance that we will ever achieve profitability. Even if we do, there can be no assurance that we will be able to maintain or increase profitability on a quarterly or annual basis. Failure to achieve or sustain profitability could have a material adverse effect on our business.

Our growth strategy has resulted in operating losses and negative cash flows from operations that raised substantial doubt about our ability to continue as a going concern. Our independent registered public accounting firm included an explanatory paragraph in its report on our financial statements as of and for the year-ended December 31, 2022, that raised substantial doubt about our ability to continue as a going concern. If we are unable to continue as a going concern or maintain our financial covenants with our lenders, we may have to make significant changes to our operating plan, such as delay expenditures, reduce investments in new products, delay the development of our software, reduce our sale and distribution infrastructure, or significantly reduce our business. Further, if we are unable to continue as a going concern, we may be forced to liquidate our assets and the values we receive for our assets in liquidation or dissolution could be significantly lower than the values reflected in our financial statements.

A significant majority of our revenue results from sales of products on Amazon’s U.S. Marketplace and any change, limitation, or restriction on our ability to operate on Amazon’s platform could have a material adverse impact on our business, operating results and financial condition.

A substantial percentage of our revenue is from sales of products on Amazon’s U.S. marketplace and we are subject to Amazon’s terms of service (“ToS”) and various other Amazon seller policies that apply to third parties who sell products on Amazon’s marketplace. Amazon has the right to terminate or suspend our ability to sell on its platform at any time and for any reason. Amazon may also take other actions against us such as suspending or terminating our seller accounts or product listings and withholding payments owed to us indefinitely. From time to time in the past, we have experienced such adverse actions for products we have launched and products we have acquired and we can provide no assurance that we will be able to comply with Amazon’s ToS. Further, in the event any of our seller accounts or product listings are suspended, or our product listings are required to be changed, for noncompliance or any other reason, our reinstatement efforts may take significant time and attention or could fail, which could have a material adverse effect on our business, operating results and financial condition. In addition, Amazon has made, and we expect will continue to make, changes to its platform that could require us to change the manner in which we operate, limit our ability to successfully market existing products and to launch new products or increase our costs to operate. Such changes and the efforts required to maintain compliance therewith could have an adverse effect on our business, operating results and financial condition. Examples of past changes from Amazon have included platform fee increases (i.e., storage, advertising, fulfillment and selling commissions), inventory warehouse limitations, restrictions on certain marketing activities and changes to listing requirements that limit the variations of products that can be included in a single listing. Any change, limitation or restriction on our ability to sell on Amazon’s platform, even if temporary, could have a material impact on our business, operating results and financial condition. We also rely on services provided by Amazon’s fulfillment platform, including its Prime badge program, in which Amazon guarantees expedited shipping of products we sell to the consumer, an important factor in the consumer’s buying decision. Further, Amazon allows us to fulfill from our own third-party warehouses directly to customers under the same Prime badge guarantee. Amazon may at any time decide to discontinue allowing us to fulfill sales of our products directly from our warehouse network or limit our ability to advertise on our product listings that such products will receive expedited shipping under its Prime badge program. Any such inability or limitation, could have a material impact on our business, results of operations, and financial condition.

We may be unable to attract, retain or motivate key personnel which could harm our business.

Our future success depends on our continuing ability to attract, motivate and retain well qualified employees. Competition for well-qualified employees in all aspects of our business is intense globally. The loss of one or more of our key personnel or our inability to promptly identify a suitable successor to a key role, including through a succession plan, could have an adverse effect on our business. We have experienced higher than normal levels of turnover on our software development team and further departures could impact our ability to use AIMEE in our operations which could have a material impact on our business. Each of our executive officers, key technical personnel and other employees could terminate their employment relationship with us at any time. Moreover, we rely on stock-based compensation as a method to attract, retain and motivate our employees. If our common stock continues to be volatile or depressed, we may be unable to attract, retain and motivate employees, and if this occurs, it could have a material adverse effect on our business, operating results and financial condition. We do not currently maintain key person life insurance policies on any member of our senior management team and other key employees.

We face intense competition and if we are unable to compete effectively, our market share and revenue could be diminished which may delay or otherwise hinder our efforts to achieve or maintain profitability.

We cannot assure you that our products will continue to compete favorably or that we will be successful in the face of increasing competition and from new products and enhancements introduced by existing competitors or new companies entering the markets in which we operate. We sell our products primarily on marketplaces and primarily on Amazon in the U.S. Unlike traditional brick and mortar retailers, the consumer who is shopping on marketplaces has a significant number of competing products to select from as there are limited barriers to entry. In addition, the Internet facilitates competitive entry and comparison shopping, which enhances the ability of new and existing businesses to compete against us. A number of our current and potential competitors have greater resources, longer histories, and/or greater brand recognition. As a result, they may be able to secure better terms from vendors and devote more resources to technology, infrastructure, fulfillment, and marketing than we may be able to. In addition, some of our competitors aggressively discount their products in order to gain market share, which has resulted in pricing pressures, reduced profit margins and lost market share. Further, social proof for products sold on marketplaces in the form of product ratings and reviews is highly important to our success. In certain instances we have been unable to maintain such social proof, and we may be unable to maintain such social proof in the future, or competitors may be able to attain better social proof for their products which could have a material impact on our operating results.

For certain significant products in our portfolio such as air conditioners and most of our dehumidifiers, we compete directly with our contract manufacturer who sells its own competing private label products on the marketplaces we sell and who has a lower cost structure and significantly better R&D capabilities. For other certain products, due to our inventory long position we continued to sell our older versions of SKUs than order newer versions with innovations that some of our competitors are currently selling, which has had and may continue to have a material impact on our business. In the interim we have lost and may continue to lose market share for such SKUs. As a result of competition, our product offerings, whether in new or existing markets, may not be successful, we may fail to gain or may lose business, and we may be required to increase our marketing spending or lower prices, either of which could materially impact our operating results.

We rely on our technology platform, AIMEE, to compete effectively in the markets we operate, but the effectiveness of AIMEE and our other technology requires significant investments which we may be unable or unwilling to make or which may be unsuccessful. In recent months, we have had a reduction in the number of members of our research and development team and in recent years numerous platforms that provide services that are comparable to AIMEE have been released. These platforms have teams solely dedicated to their products which enables them to maintain their products at high functionality. Together, the reduction in our development team and the speed with which these alternative products have come to market has caused our management team to consider an evaluation of a reduction in our use of AIMEE in certain ways we use it now and an incorporation of such alternative providers. Such consideration will be based on a number of not yet determined factors. Regardless of the outcome of these alternative considerations, this could divert management's attention and otherwise disrupt our operations and adversely affect our operating results and financial conditions.

We have recently undergone a management change and are evaluating various aspects of our business including but not limited to reducing the number of products we sell, each of which, individually or in the aggregate, could have a material impact on our results of operations, financial condition, and business.

During the three months ending June 30, 2023, the Company implemented a strategy of rationalizing certain less profitable products and reducing its product offering. Further, on July 26, 2023, Yaniv Sarig resigned as CEO of Aterian, and Arturo Rodriguez and Joseph Risico were promoted to Co-CEOs of Aterian. As a result of this change in leadership, we are considering a number of strategic initiatives that could impact most aspects of how we currently do business including a further rationalization of our product offerings by discontinuing certain SKUs to improve our potential future profitability. Executing on any of these decisions may be complex and entail a number of potential risks, including but not limited to uncertainties, disruptions and challenges in our business and business model, a decline in revenues and profitability, market share erosion, inventory write-offs and other restructuring related

charges, impacts to our relationships with our various vendors and could potentially impact employee morale. Further, pursuing or completing any such SKU reduction or other strategic initiative could divert management's attention, and otherwise disrupt our operations and technology platform which could adversely affect our operating results and financial condition.

Risks Relating to the Ownership of our Common Stock

There is no guarantee of a continuing public market for you to resell our common stock.

As of the date of this Quarterly Report, our stock has a minimum closing bid price below \$1.00 per share. On April 24, 2023, we received a letter from the Listing Qualifications Staff of The Nasdaq Stock Market LLC ("Nasdaq") indicating that, based upon the closing bid price of our common stock for the last 30 consecutive business days, the Company is not currently in compliance with the requirement to maintain a minimum bid price of \$1.00 per share for continued listing on The Nasdaq Capital Market, as set forth in Nasdaq Listing Rule 5550(a)(2) (the "Bid Price Notice").

The Bid Price Notice has no immediate effect on the continued listing status of our common stock on The Nasdaq Capital Market, and, therefore, our listing remains fully effective.

The Company is provided a compliance period of 180 calendar days from the date of the Bid Price Notice, or until October 23, 2023, to regain compliance with the minimum closing bid requirement, pursuant to Nasdaq Listing Rule 5810(c)(3)(A). If at any time before October 23, 2023, the closing bid price of our common stock closes at or above \$1.00 per share for a minimum of 10 consecutive business days, subject to Nasdaq's discretion to extend this period pursuant to Nasdaq Listing Rule 5810(c)(3)(H) to 20 consecutive business days, Nasdaq will provide written notification that the Company has achieved compliance with the minimum bid price requirement, and the matter would be resolved. If the Company does not regain compliance during the compliance period ending October 23, 2023, then Nasdaq may grant the Company a second 180 calendar day period to regain compliance, provided the Company meets the continued listing requirement for market value of publicly-held shares and all other initial listing standards for The Nasdaq Capital Market, other than the minimum closing bid price requirement, and notifies Nasdaq of its intent to cure the deficiency during the second compliance period.

The Company will continue to monitor the closing bid price of its Common Stock and seek to regain compliance with all applicable Nasdaq requirements within the allotted compliance periods. If the Company does not regain compliance within the allotted compliance periods, including any extensions that may be granted by Nasdaq, Nasdaq will provide notice that the Common Stock will be subject to delisting. The Company would then be entitled to appeal that determination to a Nasdaq hearings panel. There can be no assurance that the Company will regain compliance with the minimum bid price requirement during the 180-day compliance period, secure a second period of 180 days to regain compliance or maintain compliance with the other Nasdaq listing requirements.

In the future, if our common stock remains below the continued listing standard of \$1.00 per share or otherwise fails to satisfy any of the Nasdaq continued listing requirements, and if we are unable to cure such deficiency during any subsequent cure period, our common stock could be delisted from the Nasdaq. If our common stock ultimately were to be delisted for any reason, we could face a number of significant material adverse consequences, including limited availability of market quotations for our common stock; limited news and analyst coverage; decreased ability to obtain additional financing or failure to comply with the covenants with our current lenders; limited liquidity for our stockholders due to thin trading; and the potential loss of confidence by investors, employees and other third parties who we do business with.

Further, we may decide to effect a reverse split of our common stock which could impact the market price for our stock, limit our ability to raise capital or otherwise limit our ability to execute acquisition transactions and there is no assurance that the market price or trading volume for our common stock will not further decline after announcing or effecting such split.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

Rule 10b-5(1) Trading Plans. During the three months ended June 30, 2023, no director or officer of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K.

6. Exhibits.

| Exhibit Number | Description | Incorporated by Reference | | | |
|----------------|---|---------------------------|-------------|-------------|---------|
| | | Form | File Number | Filing Date | Exhibit |
| 31.1* | Certifications of the Principal Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934. | | | | |
| 31.2* | Certifications of the Principal Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934. | | | | |
| 31.3* | Certifications of the Principal Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934. | | | | |
| 32.1** | Certifications of the Principal Executive Officer and Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. | | | | |
| 101.INS | Inline XBRL Instance Document | | | | |
| 101.SCH | Inline XBRL Taxonomy Extension Schema Document | | | | |
| 101.CAL | Inline XBRL Taxonomy Extension Calculation Linkbase Document | | | | |
| 101.DEF | Inline XBRL Taxonomy Extension Definition Linkbase Document | | | | |
| 101.LAB | Inline XBRL Taxonomy Extension Label Linkbase Document | | | | |
| 101.PRE | Inline XBRL Taxonomy Extension Presentation Linkbase Document | | | | |
| 104 | Cover Page Interactive Data File (embedded within the Inline XBRL) | | | | |

* Filed herewith.

** Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Quarterly Report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

ATERIAN, INC.

Date: August 9, 2023

By: /s/ Joseph A. Risico
Joseph A. Risico
Co-Chief Executive Officer
(Co-Principal Executive Officer)

Date: August 9, 2023

By: /s/ Arturo Rodriguez
Arturo Rodriguez
Co-Chief Executive Officer and Chief Financial Officer
(Co-Principal Executive and Financial Officer)

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO
RULE 13a-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Joseph A. Risico, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Aterian, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2023

/s/ Joseph A. Risico

Joseph A. Risico
Co-Chief Executive Officer
(Co-Principal Executive Officer)

**CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT
TO RULE 13a-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Arturo Rodriguez, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Aterian, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2023

/s/ Arturo Rodriguez

Arturo Rodriguez

*Co-Chief Executive Officer and Chief Financial Officer
(Co-Principal Executive and Financial Officer)*

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO
RULE 13a-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Arturo Rodriguez, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Aterian, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2023

/s/ Arturo Rodriguez

Arturo Rodriguez

Co-Chief Executive Officer and Chief Financial Officer

(Co-Principal Executive and Financial Officer)

**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER AND PRINCIPAL FINANCIAL OFFICER PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Aterian, Inc. (the "Company") for the period ended June 30, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to their knowledge that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Joseph A. Risico

Joseph A. Risico

Co-Chief Executive Officer

(Co-Principal Executive Officer)

August 9, 2023

/s / Arturo Rodriguez

Arturo Rodriguez

Co-Chief Executive Officer and Chief Financial Officer

(Co-Principal Executive and Financial Officer)

August 9, 2023

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

This certification accompanies the Report, is not deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the Exchange Act), or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act (whether made before or after the date of the Report), irrespective of any general incorporation language contained in such filing.
