The Leading Consumer Product Platform

Sharpening the Tools of Trade

SEPTEMBER 2021
INVESTOR PRESENTATION





Disclaimer

Caution Concerning Forward-Looking Statements

This presentation includes "forward-looking statements" with the meaning of Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Securities Exchange Act of 1934, as amended.

All forward-looking statements are subject to a number of risks, uncertainties and assumptions, and you should not rely upon forward-looking statements as predictions of future events. You can identify forward-looking statements by words such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "potential," "predict," "project," "should," "will," "would," or the negative of those terms, and similar expressions that convey uncertainty of future events or outcomes.

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In addition to financial results prepared in accordance with U.S. generally accepted accounting principles ("GAAP"), this presentation contains certain non-GAAP financial measures. Such non-GAAP financial measures in this presentation may differ from similarly named non-GAAP financial measures used by other companies. Management believes that in addition to using GAAP results, non-GAAP financial measures can provide meaningful insight in evaluating the Company's operating performance. You are encouraged to review the

reconciliation of non-GAAP financial measures with their most direct comparable GAAP financial results set forth in the Appendix to this presentation.

For a full discussion of the Company's risks, you should review the Company's existing SEC filings including the Company's most recent 10-K for the period ended December 31, 2020 and the most recently filed 10-Q for the quarterly period ended June 30, 2021.

Who Is Aterian?

Aterian is building *the* leading technology powered consumer product platform.

Our formula for scale:

Proprietary Market Analytics Software

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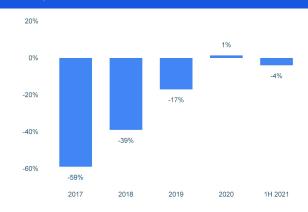
Agile supply chain

Top selling Consumer Products

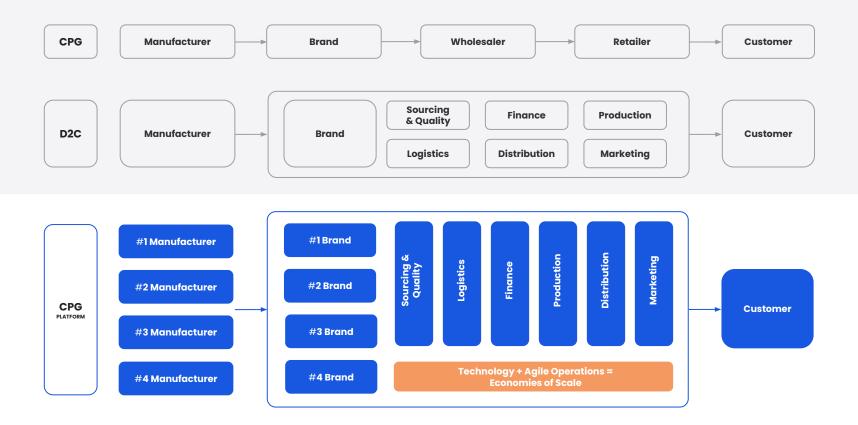
Net Revenue (Annual)



Adj. EBITDA⁽¹⁾ as % of Net Revenue (Annual)



Evolution to CPG Platform



Build

We Build products from the ground up, using Aimee™ to identify market opportunities and automate the sales of products across various eCommerce channels, from merchandising to fulfillment and everything in between

Acquire

We Acquire high caliber profitable CPG brands. We use Aimee™ to qualify existing products to forecast future growth and automate the management of the assets once acquired

Partner

We offer our Platform as a
Service (PaaS). Brands use
Aimee™ as a turnkey way to
effectively manage their sales
across eCommerce channels
and drive better unit
economics across their
product portfolio



















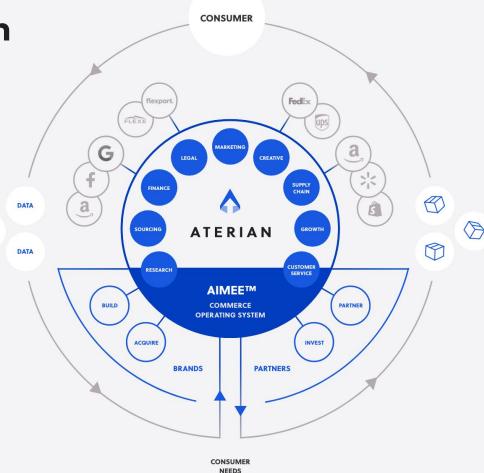


Aterian's CPG Platform Drives Efficiency

DATA

Technology + Agile Supply Chain

By systematizing the building blocks of commerce and investing in technology to automate our supply chain, we aim at building the world's most efficient consumer platform.



Say Hello to AIMEETM

Commerce Operating System

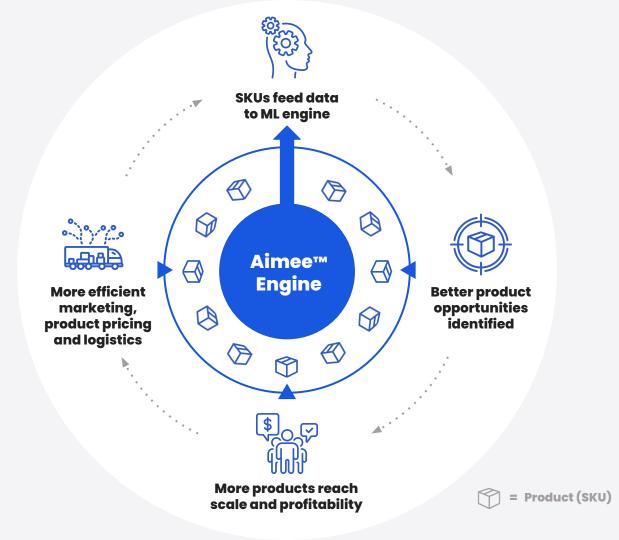
An end to end cloud based solution providing real time data, ML powered automation and access to operational services to streamline the management of thousands of products at scale across various channels.

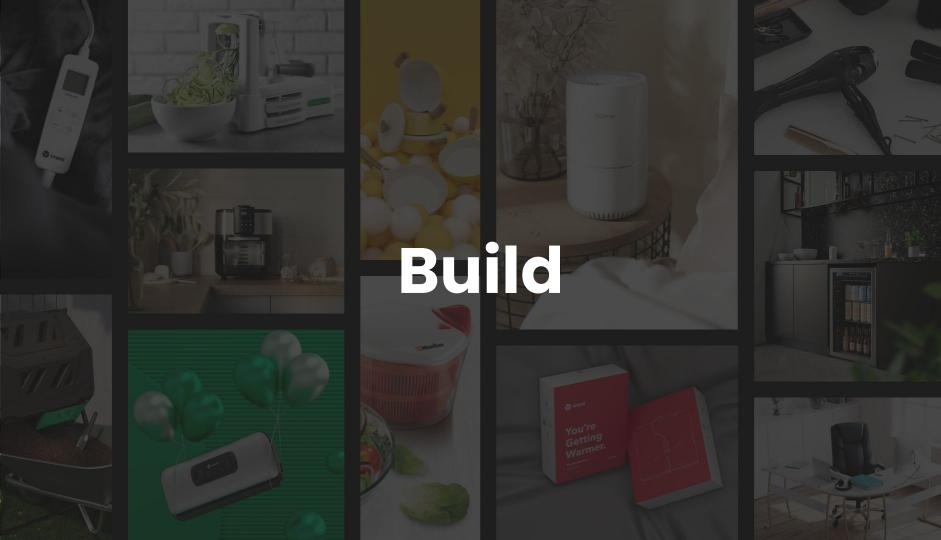


AIMEE™ Platform Flywheel



~\$350 million GMV











home

vremi vremi

xtava

RIF6

Home Appliances Home & Kitchen Appliances Beauty Products

Consumer Electronics

Aterian Significantly Shortens Go-To-Market Timing





AIMEETM IDEA GENERATOR

Real time data driven opportunity & trend tracking



Manufacturing Shipping Warehousing



AIMEETM

TRADING ENGINE

Data driven automated marketing & product lifetime management



AIMEETM

FULFILLMENT ENGINE

Dynamic inventory allocation Fulfillment selection / cost optimization 3rd party logistics network 2 day ship - virtually all US





Marketplace Customer

6-8 Month Go-To-Market Cycle

~60 Min Marketing Cycle

18-24 Month Go-To-Market Cycle

3 Month Marketing Cycle







Focus Group

R&D















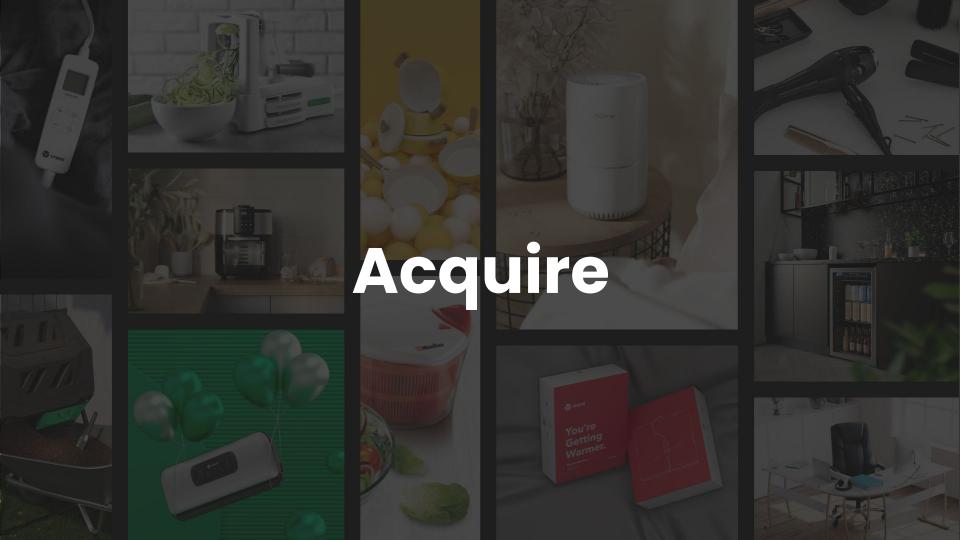
Agents Distributor Ad Agency



No Direct Distribution / Reseller FBA



Retailer Customer



















Kitchen Appliances Home & Kitchen Appliances

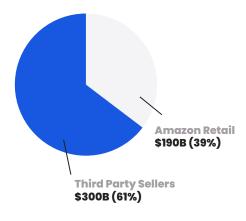
Health & Wellness Essential Oils

M&A Opportunity

\$300B Market on Amazon

- 3+ million Amazon sellers
 - Who lack technology & scalability
 - Limited managerial Experience
 - Limited working capital
 - Have built strong and sustainable businesses

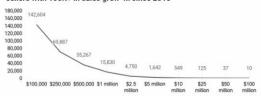
The Amazon
Third-Party Seller
market is larger
than meets the eye,
and it is growing
quickly







The market is as disparate today as it was in 2017 (data below); sellers with 100K+ in sales grew 4x since 2015



There is no sign of a slowdown -Net Sales from online stores and 3PS services continued to grow in Q3 2020

In millions

Segment	Q3'19	Q3'20	YoY growth
Online stores	\$35,039	\$48,350	37.9%
Physical stores	4,192	3,788	-9.6%
3PS Services	13,212	20,436	54.7%
Subscription Services	4,957	6,572	32.6%
AWS	8,995	11,601	29.0%
Other (mostly ads)	3,586	5,398	50.53%

^{*} Sources: Company Filings, Marketplacepulse

M&A Strategy

Growth at Accretive Multiples

- Continued focus on US market, plus expansion to other international marketplaces
- Continue to acquire 3rd party sellers with long term sustainable products
 - Strong social proof / High quality product
 - Unit economics
 - Limited innovation
 - Addressing a real need
- Acquire larger targets that have strong marketplace and retail businesses
- Focus on acquiring other aggregators who have hit inflection points in lifecycle
- Generally only purchasing: listing, IP, assets, manufacturer and retail relationships
- Limited headcount addition for Aterian (post-transition) for FBA businesses + quick integration - AIMEE onboarding

M&A Strategy: Competitive Landscape

Notable Competitors who Raised Capital to Acquire Amazon Brands

Company	Amt. Raised	Stage	Revenue
<u>Thrasio</u>	\$1,750M	Series D	\$500M
<u>HeyDay</u>	\$175M	Series A	?
<u>Perch</u>	\$134M	Series C	?
<u>SellerX</u>	\$118M	Series A	?
Boosted Commerce	\$87M	Series A	,
<u>Heroes</u>	\$65M	Series A	?

Cumulative Cash Raised by Amazon Acquirers 2020



Notable Debt and Equity Investors



Asset Management

BLACKROCK

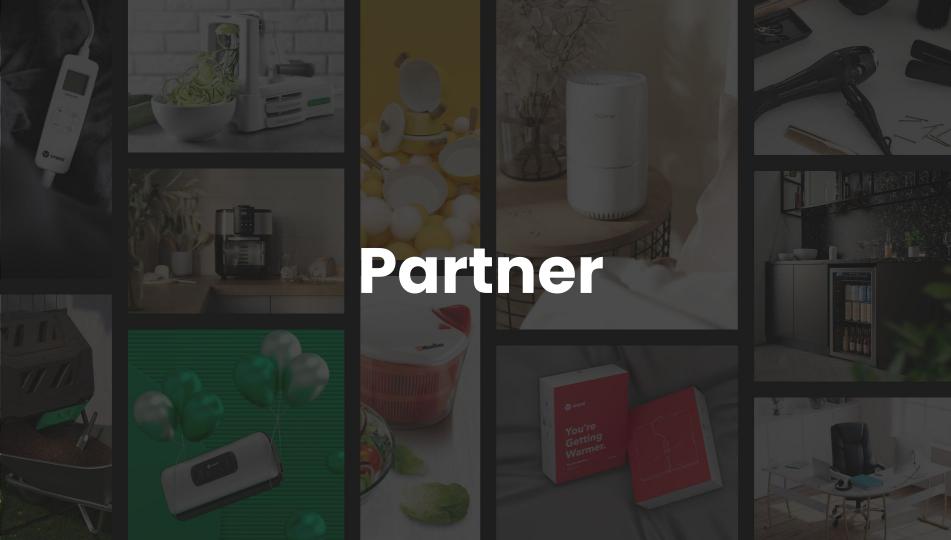






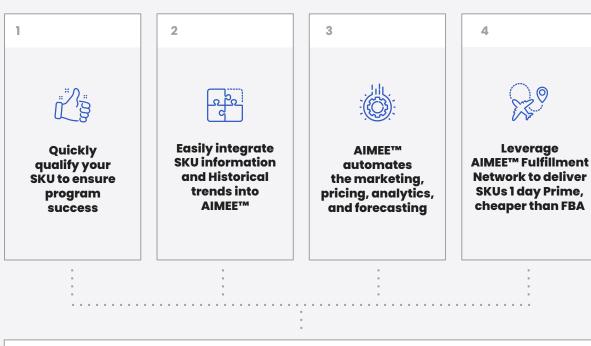


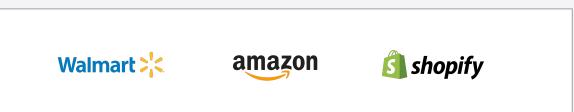




Turnkey platform for **eCommerce** brands

The AIMEE™ platform automates sales and drives performance across the largest e-commerce channels & marketplaces





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Leverage

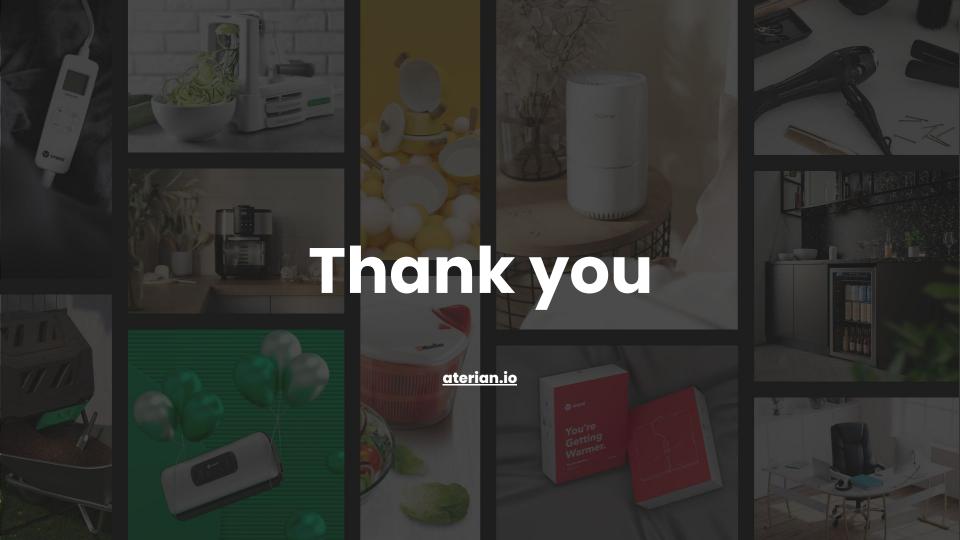
E-commerce Logistics at Scale

Optimized for oversized Products

97%

Aterian Fulfillment Network ensures 2 days delivery to 97% of the US and 1 day delivery to 76% of the US





Massive And Rapidly Expanding Market

Worldwide E-Commerce Sales are expected to grow to:

\$4.3 trillion \$6.4 trillion⁽¹⁾
2020 2024

CAGR 13.8 %

RETAIL ECOMMERCE SALES WORLDWIDE & % OF TOTAL RETAIL SALES⁽¹⁾



